

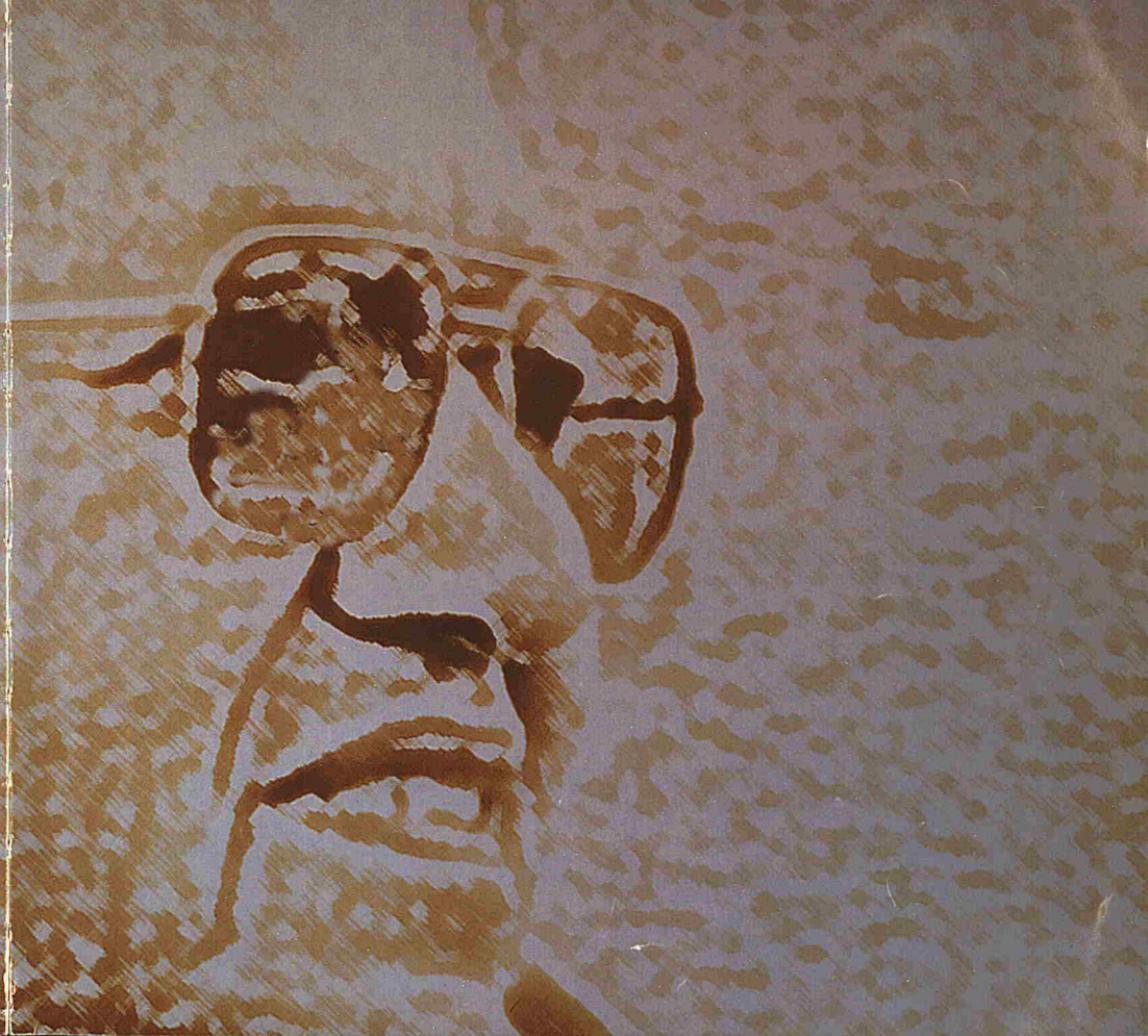


# A Salute To A Man

TUN DR MAHATHIR MOHAMAD

**“Quotable Quotes”**

Bernice Narayanan



### A Salute To A Man

is published by BN & Associates Sdn Bhd for BN Integrated Sdn Bhd. The book is copyright protected. Apart from any fair dealing for the purpose for private research or review, as permitted by international copyright legislation, no part may be reproduced by any process without the written permission of the Publisher.

Cataloguing-in- Publication data

Title: A Salute To A Man

ISBN : 983-41505-0-4

M

959.5054  
SAL

M

1146683

M

959.5054

NAR

26 AUG 2004

Perpustakaan Negara  
Malaysia

## **He's Just A Man**

*penned by Bernice Narayanan*

*He's just a man  
Quite a man  
With a passion that  
Burned within*

*To lead a nation forward  
For all to see  
That nothing is impossible  
When you set your mind to it*

*It was a challenge indeed  
Balancing the races  
Honouring customs and cultures  
Yet moving ahead*

*He will go down  
In the annals of the country  
22 years he strove  
For the country he loves*

*For all the things he promised  
He strove to fulfil  
Even though it seemed  
Impossible to do*

*His love for his nation  
Never had ceased  
With all of his might and  
Strength he gave*

*He laughed and he cried  
At times he got angry  
He was gentle  
And he persevered  
A man of many emotions  
He moved forward, in the lead.*

*Mahathir said  
Malaysians Boleh  
He made us to  
Believe it!*

**He's Just A Man© BN Integrated Sdn Bhd**





*He's just a man!*

## FROM THE AUTHOR

*The reason for this book is to pay tribute to a man who became more than a Prime Minister to Malaysians. For 22 years, most of us watched him closely...with admiration...with bated breath.*

*As a statesman, he stood firm, uncompromising in the policies he and his Cabinet had set forth. His voice was heard loud and clear, filled with emotion at times. He manoeuvred to take the country out of impending crises and ones that had hit us smack in the eye. Sometimes, the man on the street found it difficult to follow his thoughts. Captains of industries differed in his decisions and opinions but nevertheless, took heed. Most, as the days and months progressed, concurred he was right.*

*The world saw a Prime Minister, who some held in awe and some in distaste. As he was not interested in popularity poll, he led the country in the best way he knew. Great leaders are often revered or despised. He opened up many frontiers and prepared the public and private sectors for globalisation. We were no more a Third World nation but a nation to be reckoned with. Many dreams he had for this country have become a reality...we need to just look around us.*

*Dr Mahathir's speeches have many a time held his audience spellbound. His speeches have been injected with humour or slanted towards a tongue-in-cheek manner. His dry humour was frequently heard...some caught on real fast, whilst others, a while later.*

*I "got to know" Dr Mahathir better through his many speeches and photographs during my research for this book. This led me to pen the words 'He's Just A Man'. As I read through his speeches, it evoked different emotions. He dedicated the best part of his life to his country and fellow Malaysians. The tears he shed are but a proof of how close he held the people and the country to his heart. The laughter that rang out and the smiles he gave showed he too, had a sense of humour albeit suppressed many times.*

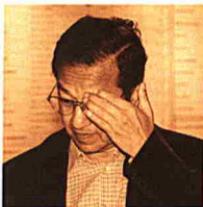
*My admiration continued to be fanned, as I saw another aspect of him...that God fearing side. My thoughts have always been that a man who loves God and fears Him is a man with a conscience and therefore, would do his best where he is placed.*

*'A picture paints a thousand words' rings true in the numerous photographs I viewed of Dr Mahathir. Each portraying the essence of this man who was not afraid to reveal his emotions or setting-by-example. I have tried to use as many of these as possible.*

*There is so much more to Dr Mahathir. This book is a mere attempt to communicate the tip of the iceberg. I do hope that these quotations, selected from just a fraction of Tun Dr Mahathir Mohamad's many speeches, will be a source of literary delight.*

*Enjoy these quotable quotes of Malaysia's 4th Prime Minister.*

**Syabas Dr M!**





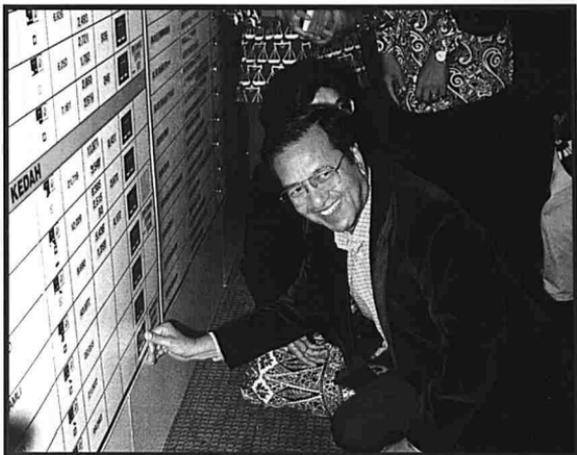


IT IS NOT FOR ME TO SAY  
WHETHER I HAVE SUCCEEDED  
OR NOT. THE PEOPLE AND  
HISTORY WILL JUDGE AND  
DETERMINE WHETHER MY  
SERVICE WAS GOOD OR BAD.





I DON'T BELIEVE ANYBODY IS  
ONE HUNDRED PER CENT BAD.  
THERE WILL BE PEOPLE WHO  
ARE SANE AND NORMAL AND  
WHO UNDERSTAND THESE  
THINGS ARE WRONG  
AND REJECT THEM.





THE ONLY THING I CAN DO  
GIVEN WHAT LITTLE I KNOW, THE  
GREAT DEAL I DO NOT KNOW,  
AND THE MASSIVE AMOUNT  
THAT I CANNOT KNOW, IS TO  
INDULGE IN GENERALISATIONS  
THAT OFTEN MUST DESCEND TO  
THE LEVEL OF CARICATURE.



WE NEED TO UNDERSTAND THE  
PEOPLE WE HAVE TO DEAL WITH.  
IF THEY ARE ROGUES, WE TREAT  
THEM AS SUCH BUT IF THEY ARE  
GOOD PEOPLE, THEN WE TREAT  
THEM LIKEWISE.





SINCE POLITICIANS ARE THE ONLY  
DAREDEVILS LEFT ON THIS PLANET,  
I SUPPOSE IT IS FITTING THAT  
I SHOULD BE INVITED TO STICK MY  
NECK OUT...NOT ONLY TO TALK  
ABOUT THE FUTURE, BUT ALSO TO  
TALK ABOUT THE FUTURE OF THE  
WHOLE PACIFIC REGION, AND  
PREFERABLY IN LESS THAN  
HALF AN HOUR!





LET IT BE MY CENTRAL THESIS  
THAT IN THE FORESEEABLE  
FUTURE THE CONTINUITIES ARE  
LIKELY TO BE GREATER THAN THE  
CHANGES, THAT THERE IS  
JUSTIFICATION FOR HOPE AND  
CONFIDENCE; BUT THAT THE HOPE  
AND THE CONFIDENCE CAN BE  
DAMAGED AND DESTROYED BY  
THREATS, A FEW OF WHICH  
ALREADY CONSTITUTE A CLEAR  
AND PRESENT DANGER.





MALAYSIA, LIKE ALL  
OTHER COUNTRIES DOES  
NOT ENCOURAGE AND  
WILL NOT RECOGNISE  
BREAKAWAY STATES  
BECAUSE WE ARE A  
FEDERATION OF STATES  
AND WE WILL NOT ALLOW  
FOR ANY SECESSION OF  
ANY OF OUR STATES.





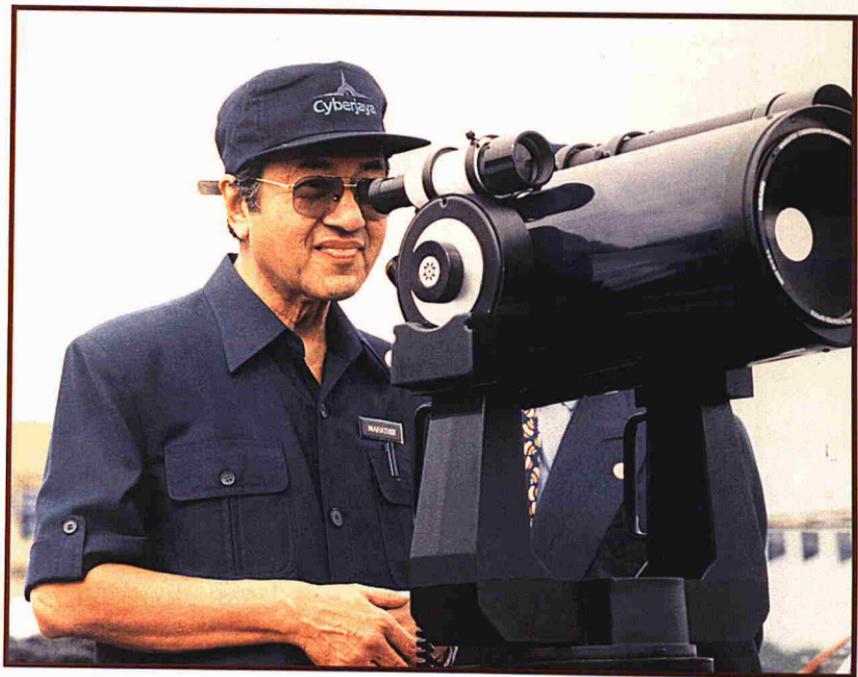
WE ARE FALLING INTO THE OLD TRAP OF BELIEVING THAT SYSTEMS ON THEIR OWN CAN SOLVE HUMAN PROBLEMS. WHEN WE PUT TOO MUCH FAITH IN A SYSTEM, WE WILL FORGET THE REASONS WHY THE SYSTEM WAS INITIALLY FORMULATED. SYSTEMS ARE DEvised BECAUSE THEY ARE BELIEVED TO BE ABLE TO RIGHT CURRENT WRONGS AND BRING BENEFITS TO THE PRACTITIONERS.

UNFORTUNATELY, ONCE A SYSTEM IS  
ACCEPTED, IT BECOMES SO SACRED THAT  
EVEN IF THE RESULTS DELIVERED ARE  
WORSE THAN THE SITUATION IT WAS  
SUPPOSED TO REMEDY, IT MUST STILL BE  
UPHELD, DEFENDED AND PRACTISED. AT  
THAT STAGE, IF ANYONE DARES TO GO  
AGAINST THE SYSTEM, HE WILL BE  
REGARDED AS A HERETIC AND UNIVERSALLY  
CONDEMNED.





FAR-FETCHED IDEAS IF WORKED AT  
ASSIDUOUSLY CAN BECOME  
REALITIES. MOST OF TODAY'S  
SUCCESSFUL BUSINESS  
CONGLOMERATES STARTED AS  
FAR-FETCHED IDEAS. IT WAS THE  
DETERMINATION AND  
COMMITMENT OF THE PEOPLE  
INVOLVED THAT SAW THE IDEA  
TAKE ROOT AND GROW INTO WHAT  
THESE CONGLOMERATES ARE  
TODAY.





ALL THINGS BEING  
EQUAL, A COUNTRY'S  
DEVELOPMENT IS  
DEPENDENT ON THE  
QUALITY OF ITS PEOPLE.  
THAT IS WHY SOME  
COUNTRIES AND SOME  
PEOPLE DO WELL WHILE  
OTHERS DESPITE THEIR  
RICH RESOURCES FAIL.





MALAYSIA HAS GONE  
THROUGH THREE  
GREAT CRISES SINCE  
THE SECOND WORLD  
WAR. WE HAVE  
BOUNCED BACK TWICE.  
WE WILL BOUNCE  
BACK AGAIN,  
GOD WILLING.





MASSIVE AND RAPID GROWTH IS A  
WONDERFUL BUFFER. LIKE A RIVER IN  
FLOOD, IT HIDES THE ROCKS ON THE  
RIVERBED. WE MUST NEVER BE  
COMPLACENT FOR A UNITED NATION IS THE  
FOUNDATION ON WHICH THE MALAYSIAN  
HOUSE IS BUILT. IF WE ARE DISUNITED AND  
AT ODDS WITH EACH OTHER, ALL THAT WE  
HAVE DONE WILL COME TO NOUGHT.



WE DON'T TAKE MUCH NOTICE  
OF THESE BIRDS OF THE  
PASSAGE. THEY ARE  
OBVIOUSLY OPPORTUNISTS  
OUT TO GET THE BEST FOR  
THEMSELVES, WITH LITTLE  
REGARD FOR CONTRIBUTING  
TOWARDS NATION BUILDING.





MALAYSIANS DO NOT DENY HISTORY. INDEED WE HAVE TAKEN PAINS TO PRESERVE THE RELICS OF HISTORY. IN THE HEART OF KUALA LUMPUR, FOR EXAMPLE, WE HAVE PRESERVED THAT TYPICALLY ENGLISH SCENE CONSISTING OF A CRICKET GROUND, A CLUB (IN MOCK TUDOR) AND A CHURCH.

WE PRESERVE ALL THESE NOT BECAUSE OF OUR SENTIMENTALITY. THE WORLD IS NOW NOT VERY MUCH MOVED BY SENTIMENTS.

WE PRESERVE THEM AS REMINDERS OF OUR  
PAST, SO THAT MALAYSIANS WILL NOT  
FORGET THAT THEY WERE ONCE COLONISED  
BY VARIOUS EUROPEAN POWERS. IF THEY  
DO NOT WISH TO BE COLONISED AGAIN, IN  
WHATEVER FORM, THEY MUST LEARN TO  
MANAGE THEIR AFFAIRS BETTER.





PLEASE CONSIDER THE  
ENORMOUS BENEFITS  
THAT WE HAVE OBTAINED  
FROM THIS BLESSED  
COUNTRY. AND, THINK  
HOW ALL THESE ARE  
POSSIBLE. THEY DO NOT  
COME EASILY!





MALAYSIA IS INTERESTED IN RESULTS  
NOT SYSTEMS. NO MATTER HOW GOOD  
A SYSTEM IS, IF IT DELIVERS A BAD  
RESULT WE ARE NOT GOING TO STICK  
TO IT. CALL US HERETICS IF YOU LIKE.  
WE ARE WILLING TO BE CALLED STUPID  
IGNORAMUS WHO CANNOT  
UNDERSTAND HERD INSTINCTS. BUT  
FOR US IF THE RESULT IS BAD THEN WE  
MUST ASSUME THE SYSTEM IS BAD AND  
WE WILL THROW IT OUT.





FROM THE  
VERY  
BEGINNING,  
FROM THE  
TIME WHEN  
VISION  
2020 WAS  
ANNOUNCED  
IT SEEMED  
TO HAVE

CAUGHT THE IMAGINATION OF MALAYSIANS  
IN EVERY WALK OF LIFE. IT IS NOT THAT IT IS  
JUST A CATCHY PHRASE, IT SEEMS THAT THE  
VISION IS AN OBJECTIVE  
THAT IS EASY TO VISUALISE.  
WE ALL KNOW WHAT A DEVELOPED

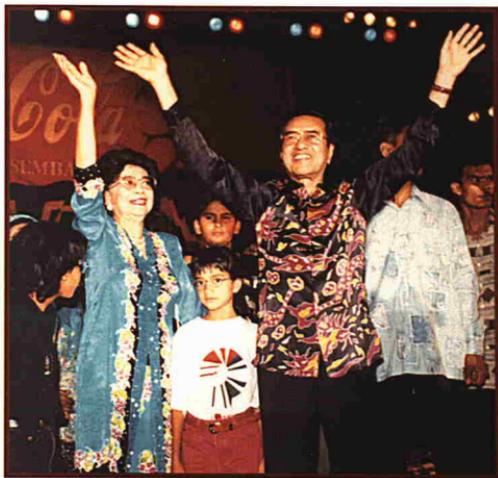
COUNTRY IS LIKE. WHEN WE WERE COLONISED WE HAD DREAMED OF BEING LIKE THEM - INDEPENDENT AND RICH. BUT HAVING ACHIEVED INDEPENDENCE, WE HAD REMAINED POOR AND CONTINUED TO SUFFER CERTAIN INDIGNITIES.

VISION 2020 PROMISED NOT JUST EQUALITY OF WEALTH BUT ALSO DIGNITY AND HONOUR AS A NATION AND AS A PEOPLE. AND SO WE READILY EMBRACED THE VISION AND WE HAVE PUT OUR HEART AND SOUL INTO ITS REALISATION.



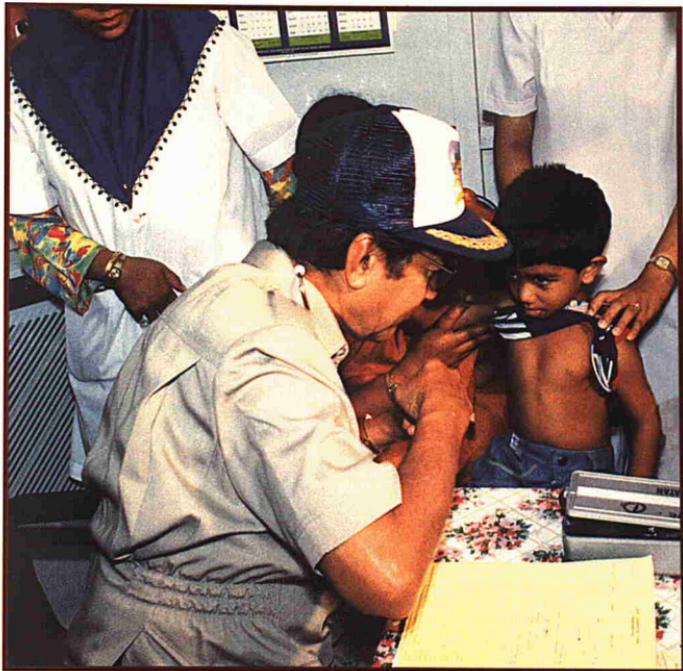


WAWASAN 2020 WAS WHAT OUR PEOPLE, DEEP IN THEIR HEARTS, HAD ALWAYS WANTED. IT ARTICULATED THE BEST ASPIRATIONS OF OUR CITIZENS. IT IS IN HARMONY WITH THE BEST TRADITIONS OF OUR VERY MALAYSIAN WAY OF LIFE. IT SAID WHAT NEEDED TO BE SAID. IT LAID TO REST THE GREMLINS THAT LURKED WITHIN THE DARKEST CORRIDORS OF OUR HISTORY. IT SETTLED MANY OF THE UNRESOLVED ISSUES OF THE PAST. IT TOOK FROM OUR BACKS SOME VERY HEAVY BAGGAGE OF HISTORY WHICH HAD GREATLY HINDERED US IN THE PAST.



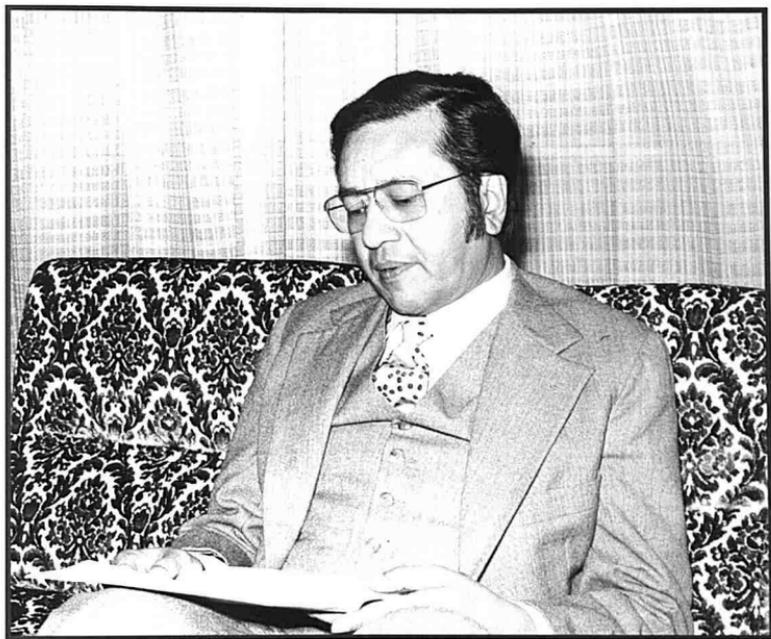


LET ME REMIND EVERYONE  
ONCE AND FOR ALL THAT  
VISION 2020 STATES  
UNEQUIVOCALLY: "NOTHING  
IS MORE IMPORTANT THAN  
THE DEVELOPMENT OF  
HUMAN RESOURCES... OUR  
PEOPLE IS OUR ULTIMATE  
RESOURCE."



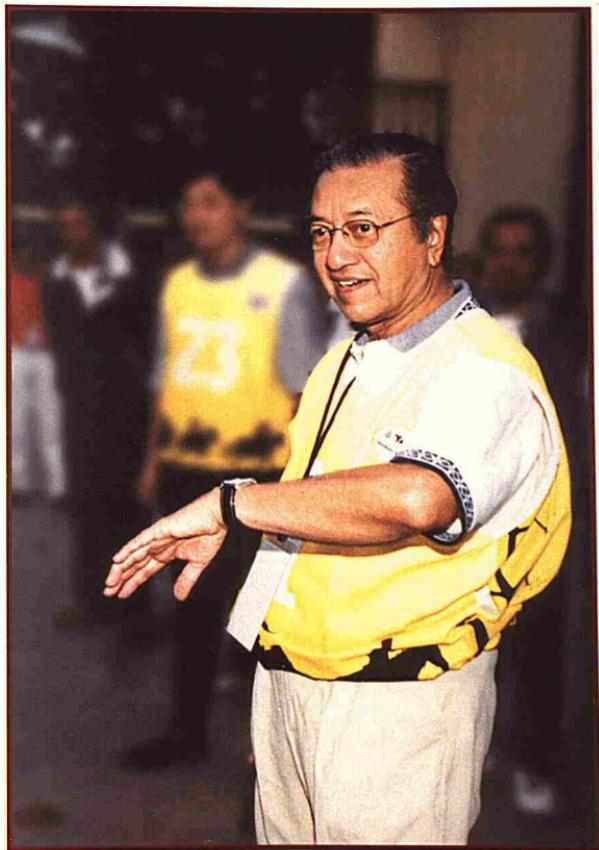


VISION 2020 URGED THAT  
NO EFFORT BE SPARED IN  
THE CREATION OF AN  
INFORMATION-RICH  
MALAYSIAN SOCIETY.





PRESERVING THE STONE  
AGE WILL NO DOUBT MAKE  
PARTS OF THIS WORLD  
PICTURESQUE AND  
INTERESTING, BUT THAT IS A  
HEAVY PRICE FOR THESE  
PEOPLE TO PAY SIMPLY  
BECAUSE WE WANT TO SEE  
THE PICTURESQUE AND THE  
INTERESTING.





WE AGREE THAT NOTHING IS MORE BEAUTIFUL THAN TO SEE A FULL-MOON SHINING ON AN ATTAP HUT WITH SWAYING COCONUT TREES. BUT FOR THE MAN WHO AT THAT VERY MOMENT IS SWEATING AND SWATTING MOSQUITOES AND TRYING TO SLEEP, THE BEAUTY OF THE SCENE IS LOST. HE WOULD RATHER HAVE A BRICK AND MORTAR TERRACE HOUSE, ELECTRICITY, PIPED WATER AND OTHER MODERN CONVENIENCES. AND THESE HE WILL HAVE A CHANCE TO HAVE, IF HE CAN EARN SOMETHING FROM TOURISM OR AT LEAST WHEN THE COUNTRY IS ENRICHED BY TOURISM.

THE CULTURE CAN BE PRESERVED. SO CAN  
THE HUT AND THE MOONLIGHT AND THE  
SWAYING PALMS IF THE TOURISTS WANT TO  
SEE THESE. BUT A WHOLE NATION CANNOT  
BE EXPECTED TO EXPOSE THEMSELVES TO  
MOSQUITO BITES AND BE DEPRIVED OF A  
DECENT LIFE MERELY BECAUSE SOMEONE IS  
CONCERNED THAT WE SHOULD NOT SPOIL  
THEIR WAY OF LIFE.





IF CULTURE IS  
IGNORED, THERE WILL  
BE RESISTANCE AND  
FAILURE OR  
INSIGNIFICANT  
SUCCESS AT BEST.



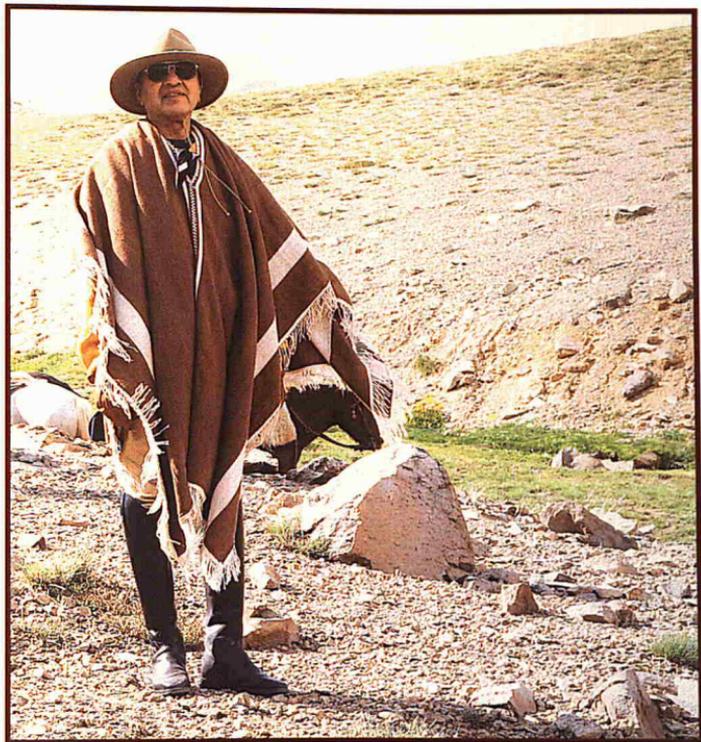


CULTURE IS MADE UP LARGELY OF  
THE VALUE SYSTEMS ACCEPTED,  
EVEN IF NOT ACTUALLY PRACTISED  
BY A PEOPLE OR A RACE.  
OBSERVATIONS HAVE SHOWN THAT  
THE CULTURE OF A PEOPLE  
DETERMINES WHETHER THEY ARE  
SUCCESSFUL OR THEY FAIL. ACTUAL  
RACE OR ETHNICITY OR THE  
COLOUR OF THE SKIN OR THE  
DOMICILE, TEMPERATE OR  
TROPICAL, ARE NOT FACTORS  
WHICH DETERMINE THE  
PERFORMANCE OF PEOPLE.





WE SHOULD NOT FORGET  
THAT MAN REQUIRES  
SPIRITUAL NOURISHMENT IN  
ADDITION TO THE MATERIAL  
NECESSITIES IN ORDER TO  
ENJOY A DECENT  
EXISTENCE.





IF I CAN STAND HERE AND TELL YOU  
WITHOUT EQUIVOCATION, WITHOUT ANY  
DOUBT, WHAT EXACTLY WILL HAPPEN IN THE  
PACIFIC REGION PARTICULARLY THE ASIAN  
SIDE, IN THE YEARS AHEAD, I WOULD BE A  
TRULY GREAT SAGE OR A CHARLATAN. EVEN  
THE MAN WHO KNOWS EVERYTHING ABOUT  
THE PAST CANNOT PREDICT THE FUTURE ...

BECAUSE HISTORY DOES NOT TRAVEL IN A  
STRAIGHT LINE. EVEN COMPLETE  
KNOWLEDGE OF THE PRESENT, WERE IT  
POSSIBLE, CAN ONLY BE SUGGESTIVE, FOR  
TOMORROW IS NOT ANOTHER  
NAME FOR TODAY.





THE TERRORISTS HAVE BEEN WITH US THROUGHOUT HISTORY. OVER THE LAST HALF OF THE CENTURY THE TERRORISTS HAVE BECOME MORE SOPHISTICATED AND ARE MUCH MORE FOCUSED.

WHETHER WE LIKE IT OR NOT WE HAVE TO LEARN TO UNDERSTAND THEIR PSYCHE IF WE WANT TO DEAL WITH THEM, IF WE WANT TO COUNTER THEM, IF WE WANT TO ELIMINATE THEM, IF WE WANT TO STOP TERRORISM.

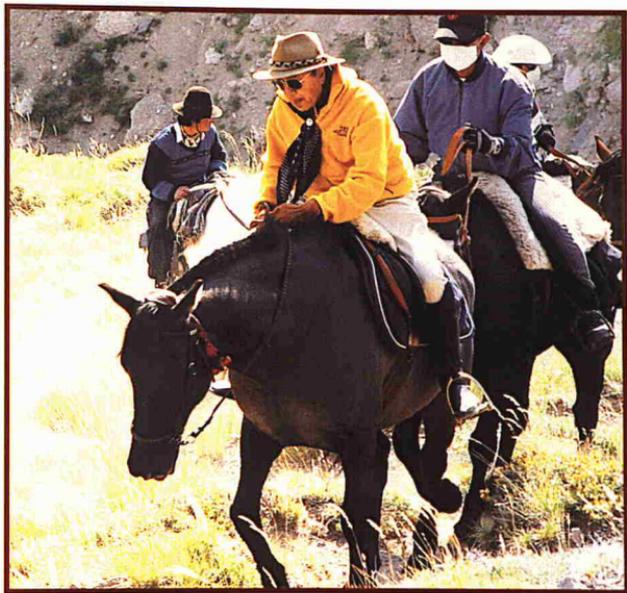


IT OBVIOUSLY DOES NOT  
PAY TO BE RICH IN A  
BORDERLESS WORLD.



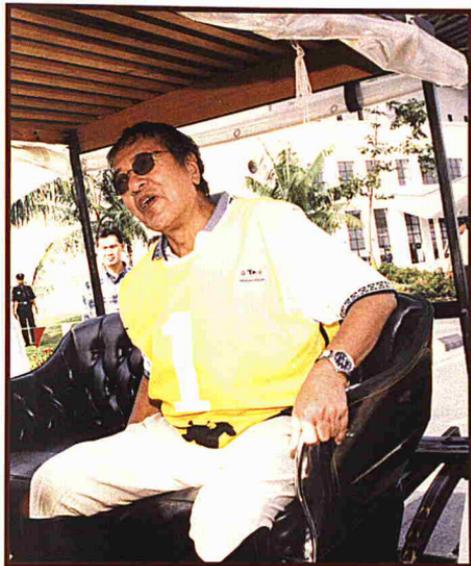


BORDERS MUST BE DONE AWAY WITH. WHY SHOULD THERE BE BORDERS IN A WORLD OF INSTANT COMMUNICATION AND HIGH-SPEED TRAVEL. THERE MUST BE JUST ONE WORLD FOR CAPITAL TO OPERATE IN. CAPITAL MUST BE FREE TO GO ANYWHERE, REGARDLESS OF BORDERS.





NOW ONE CAN BORROW A  
MILLION AND FIND, THE  
NEXT DAY ALMOST, THAT HE  
HAS TO PAY BACK TWO  
MILLION. SUCH IS THE  
WORLD OF FINANCE TODAY.





WE ARE NOT TAKEN IN BY  
THE CLAIM THAT THE  
MARKET IS DISCIPLINING  
GOVERNMENTS. IF THERE IS  
NO MONEY TO BE MADE  
THEY WOULDN'T CARE LESS  
IF THESE GOVERNMENTS  
ARE RUN BY BANDITS.





IT MUST BE RECOGNISED THAT FOR BUSINESS ETHICS TO MAKE GOOD ECONOMIC SENSE, IT HAS TO BE INTEGRATED INTO THE OVERALL VALUES OF WORKERS AND PROFESSIONAL PERSONNEL: INTEGRITY, COMPETENCE, EFFICIENCY, SELFLESSNESS AND HARD WORK. IN THE END, THIS MEANS THAT BUSINESSES WILL SAY WHAT THEY THINK MAKE GOOD BUSINESS ETHICS,

DO WHAT THEY SAY, AND BE WHAT THEY DO.  
THIS SHOULD ENCOURAGE A WHOLE NEW  
LEVEL OF SOCIAL RESPONSIBILITY AND  
ACCOUNTABILITY FOR BUSINESSES AND  
ENTREPRENEURS AS THEY LOOK FORWARD  
TO MEET NEW CHALLENGES IN THE NEW  
MILLENNIUM.





PARDON US IF WE SEEM SCEPTICAL. AT FIRST WE DID BELIEVE THAT FREE FLOWS OF CAPITAL WAS GOOD. THE MULTINATIONALS CAME IN TO SET UP MANUFACTORIES AND TO BUY OUR SHARES. WE THOUGHT OUR GROWTH WOULD BE FOREVER. THEN SUDDENLY THEY DECIDED THAT WE ARE CORRUPT AND GIVEN TO HELPING CRONIES AND THEY PULLED OUT THEIR CAPITAL AND SHORT-SOLD OUR MONEY. WITHIN WEEKS THE TIGER ECONOMIES OF ASIA WERE BEGGING FOR HELP, WILLING TO SELL THEIR FAMILY HEIRLOOMS TO SAVE THEMSELVES FROM BANKRUPTCY.

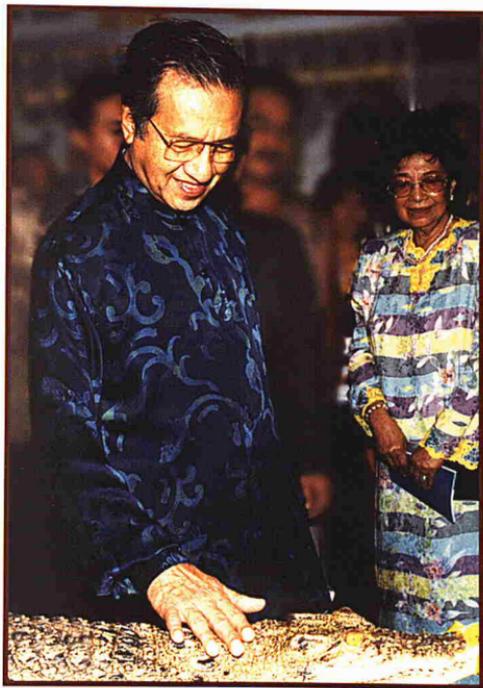


✓

2



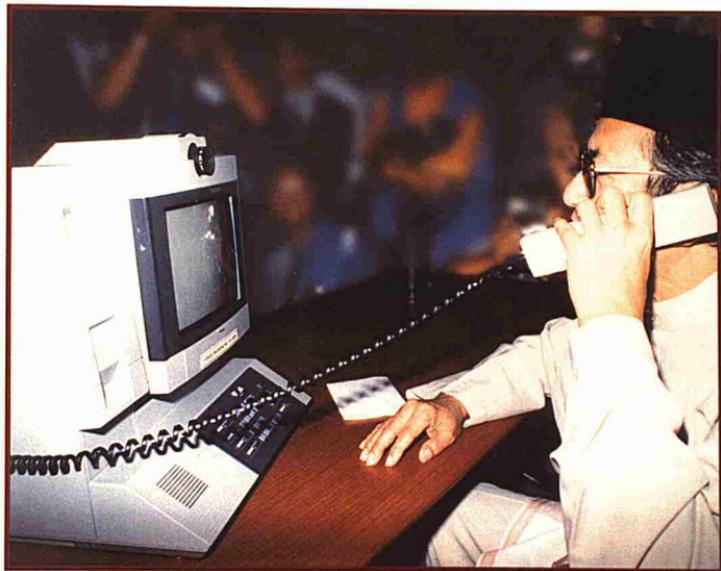
THERE IS TODAY A GREAT DEAL OF  
'GLOBALONEY' ABOUT 'GLOBALISATION', A  
WORD WE SO OFTEN USE BECAUSE WE  
DON'T QUITE KNOW WHAT WE ARE TALKING  
ABOUT. I HAVE NO DOUBT THAT IT WILL BE  
BROUGHT TO AN ABRUPT END BY THE  
MULTITUDES OF THE WORLD IF RAPACIOUS,  
UNBRIDLED AND UNCONSCIONABLE  
CAPITALISM BEREFT OF ETHICS, MORALITY  
AND CARING RIDES ROUGHSHOD OVER THE  
WELFARE OF PEOPLE.





MAY I THEN CALL UPON ALL OF US TO SAY  
THIS ABOUT GLOBALISATION BEFORE WE  
SAY 'YES' TO IT.

WE SHOULD SAY: NO GLOBALISATION  
WITHOUT BENEFIT. NO GLOBALISATION  
WITHOUT SELF-DETERMINATION.  
AND, NO GLOBALISATION WITHOUT  
CORPORATE RESPONSIBILITY  
OR CONSCIENCE.





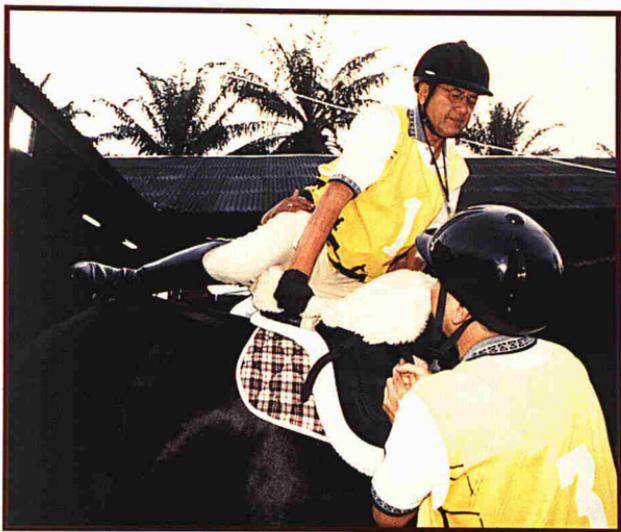
TOO MANY BELIEVE THAT UTTER  
SELFISHNESS IS A VIRTUE, THAT  
GREED IS GREAT, THAT  
ENLIGHTENED CARING AND  
COMPASSION IS A WEAKNESS,  
THAT SELFLESSNESS AND  
SACRIFICE FOR THE COMMON  
GOOD IS A MENTAL ILLNESS.





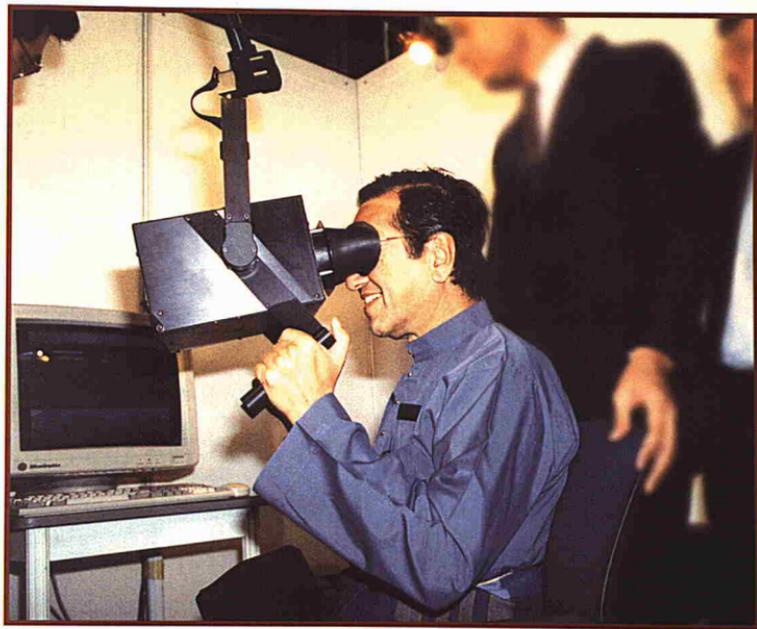
IF YOU DON'T KNOW HOW TO RIDE A  
HORSE, YOU WILL FALL OFF. I HAVE  
FALLEN OFF A HORSE THREE TIMES.  
BUT TO GET THE BALANCE AND TO BE  
IN RHYTHM WITH THE ANIMAL IS  
SOMETHING THAT YOU CAN ACHIEVE  
ONLY IF YOU LEARN.

I HAD TO LEARN ABOUT FINANCE.





THOSE WHO HAVE HAD TOO  
ACTIVE AN INTEREST IN  
FORETELLING THE FUTURE  
WITHOUT HEDGING THEIR  
PROGNOSTICATIONS TO THE  
POINT OF RENDERING THEM NIGH  
USELESS ARE A RARE BREED  
INDEED. IN FACT, THE CURRENT  
PROLONGED WORLD RECESSION  
HAS ABOUT KILLED  
THE WHOLE LOT.





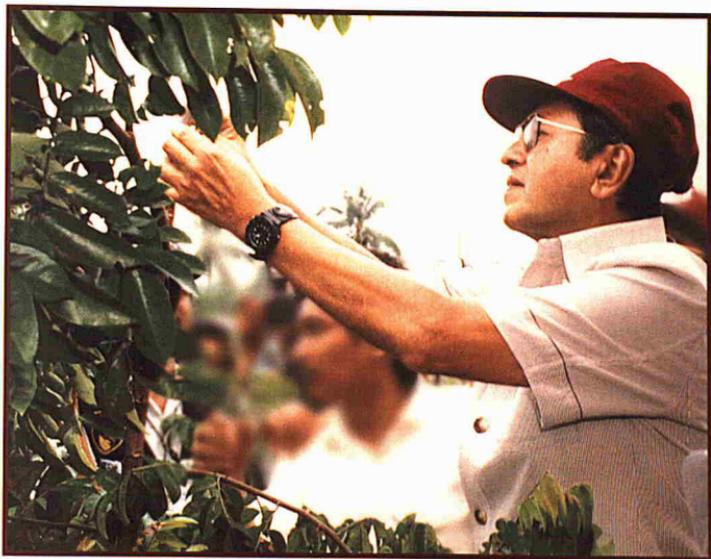
PLEASE DO NOT GET ME WRONG. I DO NOT  
ADVOCATE ABANDONMENT OF THE MARKET  
SYSTEM. I DO NOT ADVOCATE THE  
REJECTION OF CAPITALISM. I DO NOT  
ADVOCATE OPPOSITION TO GLOBALISATION.  
I MUST CONFESS TO BEING A BELIEVER IN  
THE MARKET SYSTEM.

I AM A BELIEVER IN THE CAPITALIST SYSTEM.  
I AM ALSO A BELIEVER IN GLOBALISATION.  
YOU DON'T HAVE TO WATCH MY LIPS. YOU  
DON'T HAVE TO EXAMINE THE WORDS I USE.  
YOU MERELY HAVE TO LOOK AROUND YOU  
AT THE MALAYSIA THAT EXISTS TODAY.





IN AN ERA OF  
INTERDEPENDENCY, NO SINGLE  
ECONOMY CAN STAND IN  
ISOLATION. THE FRUITS OF OUR  
LABOUR, OUR INGENUITY AND  
OUR RESOURCES MUST BE  
EXPORTED IF WE OURSELVES  
ARE TO BE ABLE TO IMPORT THE  
THINGS WE NEED OR DESIRE.





AMONGST THE SENSIBLE AND RESPONSIBLE THINKERS WHO HAVE A BROAD AS OPPOSED TO A NARROW PERSPECTIVE, THERE IS NOW A NEW GLOBAL CONSENSUS THAT IF GLOBALISATION IS TO BE SUSTAINABLE, THERE MUST BE MANY MORE WINNERS AND MANY FEWER LOSERS, AND THEY SHOULD BOTH BE A MIXTURE OF THE RICH AND THE POOR.

THERE IS A NEW EMERGING GLOBAL  
CONSENSUS THAT THE WINNERS MUST NOT  
WIN TO AN OBSCENE EXTENT AND THE  
LOSERS MUST NOT LOSE TOO, IN AN  
EQUALLY OBSCENE EXTENT.





I CANNOT THINK OF A PROFESSION MORE PRONE TO BEING WRONG THAN THE PROFESSION OF ECONOMISTS EXCEPT, OF COURSE, FOR THE PROFESSION OF POLITICIANS. THIS, I SUSPECT, IS WHY THEY TRY SO HARD TO MAKE ECONOMICS APPEAR SO COMPLICATED AND MYSTERIOUS, AN INNER SANCTUM TO WHICH ORDINARY HUMANS (CERTAINLY PEOPLE LIKE ME WHO WANT TO RUN COUNTRIES) MUST NOT GO.

IN REALITY, WHEN YOU TAKE ALL THE  
CONCOCTED MYSTERIES OUT OF IT, IT IS  
CLEAR THAT THE ECONOMISTS HAVE BEEN  
HAWKING THE MOST RUDIMENTARY IDEAS EVER  
SINCE OUR DEAR FRIEND ADAM SMITH  
STARTED THE WHOLE ECONOMICS BUSINESS  
IN 1776.





THE STRUGGLE THAT WE  
ARE ENGAGED IN TODAY IS  
A STRUGGLE FOR THE  
MINDS AND HEARTS OF  
EVERY INDIVIDUAL IN  
EVERY COUNTRY, IN EVERY  
PART OF THE GLOBE.





A MISSTEP CARRIES WITH IT A COST NOT  
LESS THAN CATASTROPHIC FOR NATIONS  
AND PEOPLE. A BLIND ACCEPTANCE OF AN  
IDEOLOGY THAT TO DATE STANDS AS JUST  
THAT - AN IDEOLOGY - IS UNACCEPTABLE,  
NAIVE AND DOWNRIGHT DANGEROUS.



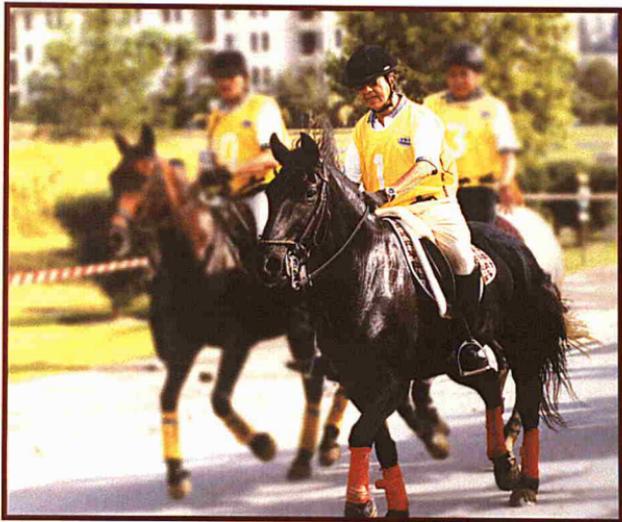
IF OUR FRIENDS ELSEWHERE ARE  
NOT WILLING TO HELP, THEY  
SHOULD NOT SEEK TO HINDER. IF  
THEY CANNOT BE PART OF THE  
SOLUTION, THEY SHOULD GET OUT  
OF THE WAY AND NOT BE PART OF  
THE PROBLEM.





IN A HUNDRED YEARS' TIME, THE  
WORLD WILL BE MORE MULTIRACIAL.  
PEOPLE WILL BE MORE MOBILE AND  
BORDERS CANNOT STOP THEM.

NO COUNTRY IN THE WORLD WILL  
BE SINGLE-ETHNIC, THE MIXTURE OF  
RACES IN EVERY COUNTRY WILL  
REDUCE THE POSSIBILITY OF ANY  
ONE RACE DOMINATING THE WORLD.





WE HAVE TO CORRECT THE  
FALLACY THAT DRUG ADDICTION  
HAPPENS ONLY TO SOMEONE  
ELSE'S CHILD BUT NEVER OURS,  
THAT THE SOURCE OF THE  
PROBLEM LIES IN FAR AWAY LANDS  
BUT NEVER AT HOME. THE  
BATTLEFRONT IS IN EACH  
INDIVIDUAL HOUSEHOLD, EACH  
COMMUNITY, AND EACH COUNTRY.





THE GENIUS OF MAN BY THE  
GRACE OF GOD SEEMS  
BOUNDLESS. LET US THEN  
NOT DESTROY THIS PROMISE  
OF A BETTER FUTURE BY  
SUCCUMBING TO THE  
RAVAGES OF DRUG ABUSE.



THOSE WHO RISE  
THROUGH STREET  
DEMONSTRATIONS  
WILL FALL THROUGH  
STREET  
DEMONSTRATIONS.





I BELIEVE MANY OF US ARE STILL  
SUSPICIOUS OF NEW TERMS LIKE  
THE "THE K-ECONOMY". IT  
SOUNDS "AIRY FAIRY", SO  
IMPOSSIBLY VAGUE. PERHAPS,  
EVEN NOW, THERE ARE THOSE  
WHO REGARD IT IN THE SAME WAY  
AS THEY REGARD GHOSTS. THEY  
HOPE IT WILL GO AWAY AND  
BOTHER SOMEONE ELSE.



I BELIEVE MANY OF US ARE STILL  
SUSPICIOUS OF NEW TERMS LIKE  
THE "THE K-ECONOMY". IT  
SOUNDS "AIRY FAIRY", SO  
IMPOSSIBLY VAGUE. PERHAPS,  
EVEN NOW, THERE ARE THOSE  
WHO REGARD IT IN THE SAME WAY  
AS THEY REGARD GHOSTS. THEY  
HOPE IT WILL GO AWAY AND  
BOTHER SOMEONE ELSE.



NO INFORMATION  
RICH COUNTRY IS  
POOR, AND NO  
INFORMATION POOR  
COUNTRY IS RICH.



THE KNOWLEDGE ECONOMY IS  
ABOUT INFORMATION AND  
KNOWLEDGE LEADING TO  
BETTER PRODUCTS AND  
SERVICES. EVEN GROWING  
“SAWI” CAN BE A K-ECONOMY  
ACTIVITY IF THE “SAWI” GROWER  
USES THE NET TO GET  
INFORMATION ON HOW BEST TO  
GROW “SAWI” OR ON HOW BEST  
TO LINK SUPPLY AND DEMAND  
MORE EFFICIENTLY.





KNOWLEDGE HAS ALWAYS BEEN  
IMPORTANT, OF COURSE. THE ANCIENT  
EGYPTIANS DID NOT RAISE THE STONES FOR  
THE PYRAMIDS RELYING ON THE  
INCANTATIONS TO THEIR GODS. THE  
WATERS IN THE IRRIGATION CANALS OF THE  
GREAT INDUS CIVILIZATION DID NOT FLOW  
ACCORDING TO THE LAWS OF IGNORANCE.  
KNOWLEDGE HAS ALWAYS BEEN  
POWER AND WEALTH.





I BELIEVE I AM ON THE SIDE OF THE ANGELS  
WHEN MY HEART GOES OUT MORE TO THE  
LOSERS IN POOR COUNTRIES THEN TO THE  
LOSERS IN RICH COUNTRIES. ESPECIALLY,  
SINCE THE VERY POOR BENEFIT SO VERY  
LITTLE FROM SOME ASPECTS OF  
GLOBALISATION AND ARE AMONGST THE  
FIRST AND THE MOST DEVASTATED WHEN  
THINGS GO WRONG.



IF THE COMMONWEALTH IS TO BE  
PERPETUATED, THE COMMONWEALTH  
MUST ACHIEVE TANGIBLE AND MEANINGFUL  
RESULTS FOR ITS MEMBERS. IT MUST GIVE  
SOME SUBSTANCE TO THE TERM “COMMON  
WEALTH”, PARTICULARLY FOR  
THE POORER MEMBERS.





I BELIEVE THAT IT WILL REQUIRE A MIRACLE,  
INDEED, A SERIES OF SUCH MIRACLES TO  
PULL OFF THE FEAT OF TRANSCENDING THE  
PRESENT GLOBAL DIVIDE BETWEEN THE  
RICHEST DEVELOPED AND THE POOREST  
DEVELOPING, BETWEEN THOSE AT THE  
CUTTING EDGE OF ADVANCEMENT AND  
THOSE BEING CRUSHED BY THE WEIGHT OF  
POVERTY, BETWEEN THOSE WHO HAVE SO  
MUCH AND THOSE WHO HAVE  
PRACTICALLY NOTHING AT ALL.

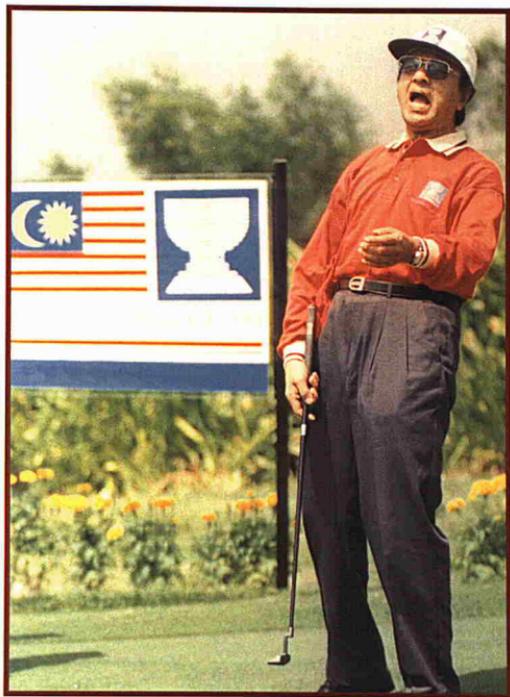


THE WORLD OF TODAY  
GIVES THE FEELING OF  
“DEJA VU”, OF HAVING SEEN  
ALL THESE THINGS BEFORE.  
NOTHING NEW IS REALLY  
HAPPENING BECAUSE WE  
CONTINUE TO COMMIT THE  
SAME MISTAKES, THE SAME  
CRIMES AND THE SAME SINS.





PEOPLE WHO PLAY GOLF KNOW THAT THERE WILL NEVER COME A TIME WHEN HANDICAPS WILL BE ABOLISHED. IN BUSINESS TOO, FAIR COMPETITION CAN ONLY BE BETWEEN ENTITIES OF FAIRLY EQUAL STRENGTH BECAUSE LEVEL PLAYING FIELDS ARE NOT ENOUGH. THE CONTESTANTS MUST BE EVENLY MATCHED. IF WE CANNOT MATCH THEM, THEN GIVE THEM HANDICAPS.





MAY I DRAW ATTENTION TO ONE OF THE HAZARDS OF MODERN INTERNATIONAL RELATIONS. WE LIVE IN A WORLD OF INSTANT COMMUNICATION THAT HAS SPAWNED INSTANT EVENTS, INSTANT INTERVIEWS AND INSTANT COMMENTS. THERE IS NOT MUCH TIME TO THINK BEFORE COMMENTING ON EVENTS OF GRAVE INTERNATIONAL SIGNIFICANCE DURING A LONG DISTANCE INSTANT INTERVIEW TELECAST.

CONSEQUENTLY, COMMENTS ARE MADE UNTHINKINGLY ALMOST LITERALLY FROM THE GUT. THE RESULT IS DISASTER FOR THE RELATIONSHIP BETWEEN NATIONS. WE HOPE THAT THE GOOD RELATIONS WE ARE TRYING TO BUILD UP BETWEEN TWO COUNTRIES WILL NOT HAVE THIS LATEST SPANNER THROWN INTO THE WORKS.





LET ME NOT BE MISUNDERSTOOD.  
I AM NO APOLOGIST FOR  
UNNECESSARY REPRESSION, FOR  
THE IRON FIST, FOR  
AUTHORITARIANISM AND FOR THE  
ABUSE OF GOVERNMENTAL POWER.  
I AM A FIRM BELIEVER IN THE  
GREATEST FREEDOM CONSONANT  
WITH THE VITAL INTERESTS OF  
SOCIETY. BUT THERE IS NO MORAL  
VIRTUE IN THE COMFORTABLE  
AFFLICING THE AFFLICTED, IN  
TAKING A HOLIER THAN THOU  
ATTITUDE.





THE ONLY WAY THAT THE WEAK CAN  
FACE ANY CHALLENGE IS TO  
PRESENT A UNITED FRONT, BETTER  
STILL, TO FORM A SMART  
PARTNERSHIP.

THE SPIRIT OF SMART  
PARTNERSHIP, FAR FROM BEING AN  
ABSTRACTION, IS A WORKABLE  
ENTITY THAT PROMISES REAL,  
TANGIBLE RESULTS.





WE LIVE IN A WORLD WHERE  
THE POWER OF PERSUASION  
HAS TOO SMALL A PUNCH  
AND WHERE THE  
PERSUASION OF POWER  
PACKS TOO BIG A WALLOP.





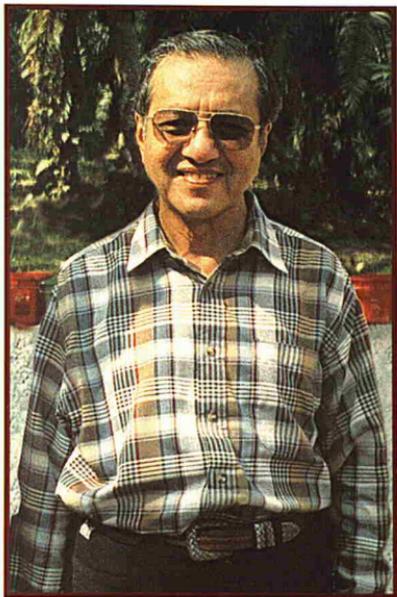
WE CAN REACH THE MOON AND THE STARS.  
SO FAR WE HAVE FOUND THEM  
UNINHABITED, BUT SHOULD THERE BE ANY  
CREATURE OUT THERE WITH THE AUDACITY  
TO CHALLENGE US, WE WILL BLAST THEM  
INTO NOTHINGNESS WITH OUR RAY GUNS.  
WHAT A GLORIOUS FUTURE FOR THE ARMS  
MAKERS. WE WILL ALL HAVE TO BUY LASER  
GUNS TO BLAST THE MARTIANS AND THE  
VENUSIANS INTO EMPTY SPACE.

WE WILL FIGHT TERRESTRIAL WARS TOO,  
FOR WE CANNOT GIVE UP OUR ADDICTION  
TO IT. WE ARE BUSY INVENTING AND  
PRODUCING EVER-NEWER WEAPONS, WHICH  
WE MUST TRY OUT IN REAL LIFE. HOW ELSE  
CAN WE KNOW WHETHER  
THEY WORK OR NOT?





WE HAVE A SAYING IN OUR PART OF THE WORLD THAT WHEN TWO ELEPHANTS FIGHT, IT IS THE GRASS THAT GETS TRAMPLED. WE HAVE A VITAL INTEREST IN ENSURING THAT WE DO NOT GET TRAMPLED AND THAT THE TWO ELEPHANTS THAT ARE BOTH GOOD FRIENDS OF OURS, DO NOT FIGHT. THERE IS A FURTHER TWIST TO THE ELEPHANT ANALOGY, HOWEVER. NOT ONLY DOES THE GRASS GET TRAMPLED WHEN ELEPHANTS FIGHT, IT GETS SQUASHED WHEN THE ELEPHANTS SIT DOWN TO MAKE LOVE.





LET ME APOLOGISE FOR NOT BEING  
HYPOCRITICAL AND FOR NOT SAYING SOME  
OF THE THINGS THAT SOME MAY WISH ME TO  
SAY. I AM TEMPTED TO TRY BUT AS A  
MEDICAL DOCTOR, I AM A LITTLE WORRIED  
ABOUT THE EFFECTS OF A PHYSIOLOGICAL  
PROCESS CALLED "CHOKING". I AM SURE  
YOU WOULD NOT WANT ME TO CHOKE ON  
MY WORDS AND TO COLLAPSE RIGHT  
BEFORE YOUR VERY EYES.





WHAT DO I MEAN BY JUSTICE? IT IS NOT THE HALLOWED AND CIVILISED PRINCIPLE OF “SPECIAL AND DIFFERENTIAL”, FOR A TEMPORARY PRIVILEGE TO BE AFFORDED TO THE ESPECIALLY WEAK AND VULNERABLE AS THAT WAS THE HALLMARK OF THE GLOBAL SYSTEM FOR SO LONG.

TODAY, MOST OF US DO NOT EVEN DARE TO MENTION “SPECIAL AND DIFFERENT”. TODAY, ALL THAT WE ASK FOR, IS PLAIN OLD SIMPLE FAIR PLAY.



UNFORTUNATELY, IN OUR WORLD OF  
REALITY, GENEROSITY IS SOMETHING THAT  
NO SOCIETY HAD A RIGHT TO EXPECT IN THE  
PAST. IT IS NOT SOMETHING THAT ANY  
SOCIETY CAN EXPECT IN THE PRESENT. NO  
GENEROSITY CAN BE EXPECTED IN THE  
FUTURE.





CREATIVE DESTRUCTION IS  
NOT THE WAY. WE CAN BUILD  
ON WHAT WE HAVE INSTEAD  
OF DESTROYING AND  
EXPECTING THE PHOENIX TO  
RISE FROM ITS ASHES. IT MAY  
NOT RISE AT ALL OR IT MAY  
TAKE TOO LONG A TIME.





I AM AFRAID I CANNOT ACCEPT THE UNCONSCIONABLE. IF THIS UPSETS ANYONE, I AM SORRY. I MAKE NO APOLOGIES. AS A HUMAN BEING, I BELIEVE NO HUMAN BEING CAN ACCEPT THE DOCTRINE THAT BUSINESS CAN DO WHATEVER THEY LIKE, GOVERNMENTS SHOULD ALLOW BUSINESS TO DO WHATEVER THEY LIKE, AND IF BONES ARE CRUSHED AND LIVES ARE RUINED, IT'S OK.



THE PEOPLE OF MALAYSIA HAD ALWAYS GIVEN A BIG MAJORITY TO THE PARTY WHICH FORMED THE GOVERNMENT. AND SO, UNPOPULAR DECISIONS COULD BE MADE AND MALAYSIA IS ABLE TO GO AHEAD WITH SEEMINGLY WASTEFUL PROJECTS WHICH IN THE END, PROVE TO BE WISE UNDERTAKINGS.





MOST COUNTRIES GLORIFY  
THEIR STRUGGLES IN ORDER  
TO IMBUE A SENSE OF  
PATRIOTISM AMONG THEIR  
PEOPLES. BUT IN MALAYSIA  
WE FEEL RATHER SHY ABOUT  
GLORIFYING OUR PAST, EVEN  
RECOGNISING THE REAL  
SACRIFICES AND THE  
CONTRIBUTION OF OUR  
FOUNDERS.



WHAT IF THE CHALLENGE IS  
LARGELY INVISIBLE, AND ITS  
EFFECTS NOT YET FELT? DO WE  
WAIT UNTIL WE CAN SEE AN ENEMY  
BEFORE WE REACT OR DO WE  
HAVE THE FORESIGHT TO SEE FAR  
INTO THE FUTURE IN ORDER TO  
RECOGNISE AN ENEMY BEFORE IT  
MAKES ITSELF VISIBLE?





THE PUBLIC GOOD IS SACRED. IN MY  
VIEW, AND I STATE IT WITHOUT ANY  
RESERVATION OR APOLOGY, THE  
PUBLIC GOOD IS ALWAYS SACRED.





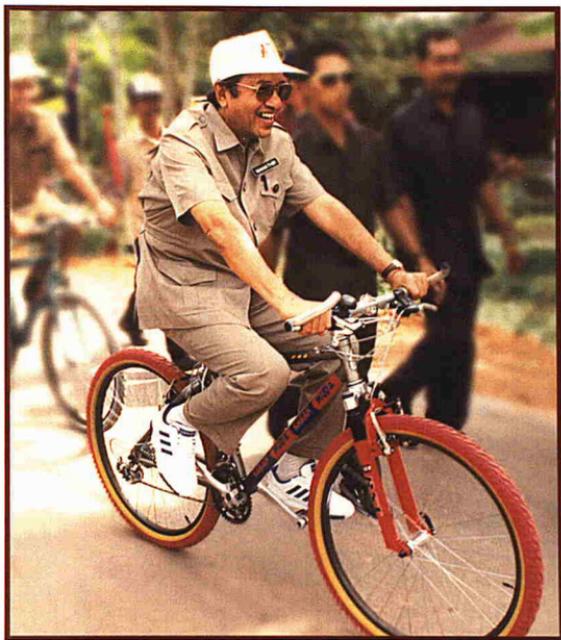
DEMOCRACY IS THE  
CREATION OF MERE MAN TO  
OVERCOME PROBLEMS IN  
SOCIETY. BUT IT IS NOT FREE  
FROM DEFECTS. THEREFORE  
THE RESULTS OF PRACTISING  
DEMOCRACY ARE NOT ALWAYS  
POSITIVE. DO NOT BE  
OBSESSED WITH DEMOCRACY  
TO THE EXTENT THAT  
EVERYTHING IS PRACTISED  
BECAUSE IT IS LEGITIMIZED BY  
DEMOCRACY.

EXTREME DEMOCRACY HAS  
RESULTED IN MANY NEGATIVE  
THINGS. MANY COUNTRIES  
COULD NOT BE GOVERNED AND  
DEVELOPED BECAUSE OF THE  
ATTEMPT TO PRACTICE  
EVERYTHING DEEMED  
DEMOCRATIC. SO BEWARE.  
DEMOCRACY IS FOR OUR OWN  
GOOD, BUT WE SHOULD NOT BE  
SACRIFICED FOR THE SAKE OF  
DEMOCRACY.





INDEED, I AM RATHER  
ENVOIOUS OF ALL THE  
PARTICIPANTS WHO  
WILL HAVE A SPLENDID  
OPPORTUNITY TO  
LEARN AND EXCHANGE  
IDEAS CONCERNING  
THIS RICH MIXTURE OF  
VITAL TOPICS.





NO ONE CAN BE CERTAIN OF  
WHAT THE FUTURE WILL BRING.  
WE CAN HAZARD A GUESS. WE  
CAN MAKE DEDUCTIONS BASED  
ON AN ANALYSIS OF WHAT HAD  
HAPPENED IN THE PAST, ON  
THE CHARACTER AND PSYCHE  
OF THE PEOPLE, ON THE  
TRENDS AND DEVELOPMENTS  
IN THE WORLD OUTSIDE. BUT  
WE CAN NEVER BE  
ABSOLUTELY CERTAIN.



IF THE SAME PEOPLE  
LEAD FOR LONGER  
PERIODS, PERHAPS  
MISTAKES WILL NOT BE  
REPEATED.





I HAVE OFTEN ENOUGH STRESSED THE IMPORTANCE OF GOOD VALUES TO BE BELIEVED IN AND PRACTISED BY INDIVIDUALS AND BY THE COMMUNITY IN ORDER TO ACHIEVE A PEACEFUL, PROGRESSIVE AND SUCCESSFUL SOCIETY. AND INTEGRITY IS CERTAINLY ONE OF THESE HONOURABLE VALUES.





MALAYSIANS ARE GREAT  
SAVERS. WE ARE  
DISCIPLINED. WE WORK  
HARD. WE THINK THAT OUR  
WELL-BEING, OUR COUNTRY  
IS OUR RESPONSIBILITY. WE  
HAVE TO CONTINUE WITH  
THESE HABITS AND  
CULTURAL TRAITS.

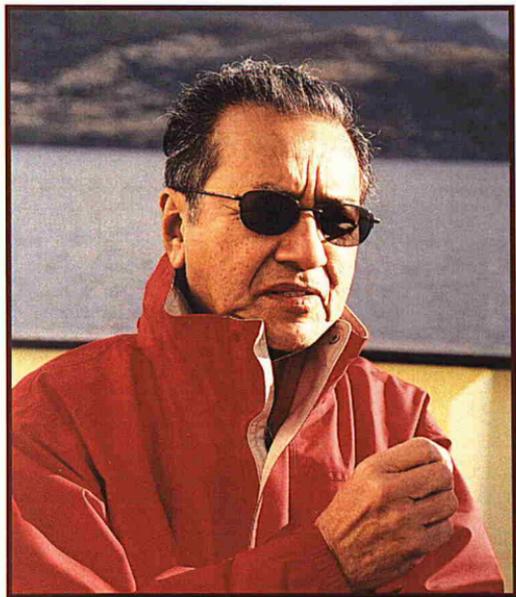


CARPENTRY HAS FROM MY  
EARLY DAYS GIVEN ME  
COUNTLESS HOURS OF  
SATISFACTION. AND TODAY,  
IT IS A MEANS OF  
RELAXATION FOR ME. THERE  
IS NOTHING I ENJOY MORE  
THAN TO RETREAT FROM  
THE CARES OF  
GOVERNMENT INTO MY OWN  
WORKSHOP.





WE KNOW THAT THERE  
IS NO PERFECTION IN  
ANY SYSTEM DEvised  
BY MAN. MEN WILL  
ALWAYS FIND WAYS TO  
ABUSE ANYTHING  
DESIGNED FOR THEIR  
GOOD. THEY WILL  
ALWAYS FIND  
LOOPHOLES.





WE NEED NOT BE GRATEFUL  
TO THOSE WHO HELP US, WHO  
GIVE THINGS TO US, BECAUSE  
WHAT WE GET IS ACTUALLY  
OURS. WE HAVE A RIGHT TO  
BITE THE HAND THAT FEEDS  
US BECAUSE THERE IS A 'TOK  
GURU' WHO TEACHES US TO  
BE UNGRATEFUL.



PERHAPS BECAUSE I AM  
TRAINED AS A DOCTOR  
OF MEDICINE I LOOK AT  
CRUTCHES DIFFERENTLY.

THERE WAS A TIME  
WHEN DOCTORS  
EXPECTED CRUTCHES  
TO BE USED FOR LIFE.  
BUT TODAY, DOCTORS  
GET THEIR PATIENTS ON  
THEIR FEET AS SOON AS  
POSSIBLE.





GIVEN A POSITIVE ATTITUDE  
AND STRONG  
DETERMINATION, ALL  
HANDICAP PERSONS CAN  
ACHIEVE A DEGREE OF  
IMPROVEMENT AND  
BECOME AS NEARLY  
NORMAL AS POSSIBLE.





PEOPLE IMAGINE THAT  
IF YOU ARE A PRIME  
MINISTER, YOU DEAL  
ONLY IN GRAND  
DESIGNS AND  
GESTURES. IF ONLY  
THIS WERE TRUE!

IN MY EXPERIENCE,  
STATECRAFT IS  
INDEED A CRAFT.





WE OUGHT ALWAYS TO BE  
REMINDED THAT IN  
INTERNATIONAL RELATIONS  
THERE ARE NO BRAVE AND  
BENIGN NEW WORLDS AND  
NO MIRACLES.



WE WOULD BE FOOLISH  
TO PRESUME THAT  
BEYOND THE AGE OF  
CONFRONTATION WHICH  
WE HAVE ALL ENDURED  
FOR SO LONG LIES  
NECESSARILY A NEW ERA  
OF COOPERATION.





THERE HAS OF COURSE  
NEVER BEEN A TIME  
WHEN IDEOLOGY HAS  
COUNTED FOR NOTHING.  
THERE WILL NEVER  
COME A TIME WHEN IT  
COUNTS FOR NOTHING.



ALTHOUGH THE WRITING  
HAS BEEN ON THE WALL  
FOR DECADES, IT IS TODAY  
WRIT IN SUCH LARGE AND  
BOLD LETTERS THAT EVEN  
THE NEAR ILLITERATE AND  
THE MYOPIC CAN NOW  
READ THE MESSAGE.





AS THE PRIME MINISTER OF A  
SMALL COUNTRY, I FEEL IT  
NECESSARY TO STRESS THAT ONE  
OF THE MISCONCEPTIONS THAT  
MUST BE JETTISONED AT THE  
START IS TO BELIEVE THAT THE  
SMALLER STATES HAVE NO ROLE  
OR NO SIGNIFICANT ROLE TO PLAY.  
TO BE SURE, IN THE GREAT AFFAIRS  
OF MEN, FEW CAN MAKE A  
DIFFERENCE BUT ALL MUST TRY.





EACH NATION CAN  
CONTRIBUTE TO PEACE IF IT  
PUTS ITS OWN HOUSE IN  
ORDER, IF IT DEVELOPS ITS  
NATIONAL RESILIENCE AND  
IF IT SEEKS THE DIGNITY  
AND CHOOSES THE HIGH  
GROUND OF  
INDEPENDENCE.





WE MUST NOT BE AT  
SIXES AND THREES.  
THE MOUNTAINS OF  
DISTRUST AND  
MISUNDERSTANDING  
MUST BE REMOVED.



LET US NOT FORGET THOUGH  
THAT IT TAKES TWO FOR  
CORRUPTION TO BE  
CONSUMMATED, THE GIVER  
AND THE RECEIVER.

UNLESS WE FIGHT  
CORRUPTION NOW, WE RUN  
THE RISK OF CORRUPTION  
BECOMING ENDEMIC.





THE FACT IS THAT IN ORDER  
TO FORECAST THE FUTURE WE  
HAVE TO LOOK INTO THE PAST.

NOT ONLY WILL THE PAST  
INFLUENCE THE FUTURE BUT  
ALSO WHAT HAPPENS IN THE  
PAST WILL HELP INDICATE THE  
POSSIBLE TREND OF EVENTS  
IN THE FUTURE.



RELIGION IS NOT A  
MATTER OF COMMON  
SENSE. IT IS A MATTER  
OF BELIEF, OF FAITH.  
TRYING TO ARGUE ON  
THE BASIS OF COMMON  
SENSE OR LOGIC IS NOT  
GOING TO GET ONE  
ANYWHERE.





OIL AND GAS WILL  
ALWAYS REMAIN A  
POLITICAL INSTRUMENT  
AND THE POWERFUL  
COUNTRIES AND THEIR  
MEGA OIL COMPANIES  
WILL ALWAYS AVAIL  
THEMSELVES OF THESE  
POTENT WEAPONS.



NO, FORTUNATELY FOR ME,  
NO MATTER WHAT THE  
TROUBLE IS I CAN SLEEP.





THE WORLD HAS CHANGED.  
IT IS INCREASINGLY  
INTERDEPENDENT. THE WORLD IS  
DRIVEN BY MULTIFACETED  
INTERESTS... BY A VARIETY OF  
ACTORS WHO FORGED NEW  
ALLIANCE AROUND SHIFTING GOAL  
POSTS. COUNTRIES ARE  
REDEFINING THEMSELVES.

FRIENDS AND FOES ARE BEING  
REINVENTED AND REALIGNED, AND  
EVERYTHING IS OPEN TO NEW  
INTERPRETATIONS AND MEANING  
AND NEW INSTRUMENTS ARE BEING  
FORGED TO REALISE NEW VISIONS.





NO ONE HAS A MONOPOLY OF  
TOLERANCE AND MODERATION.  
IN ANY SOCIETY, IN ANY  
RELIGION, THERE WILL BE  
ABERRATIONS. WE ARE TEMPTED  
TO LABEL EVERYONE IN A  
SOCIETY WITH AN ABERRANT  
MINORITY WITH THE SAME LABEL.  
AND HAVING LABELLED, WE  
THEN PROCEED TO ACT IN A  
MANNER THAT REFLECTS OUR  
PREJUDICES TOWARDS THE  
WHOLE OF THAT SOCIETY.



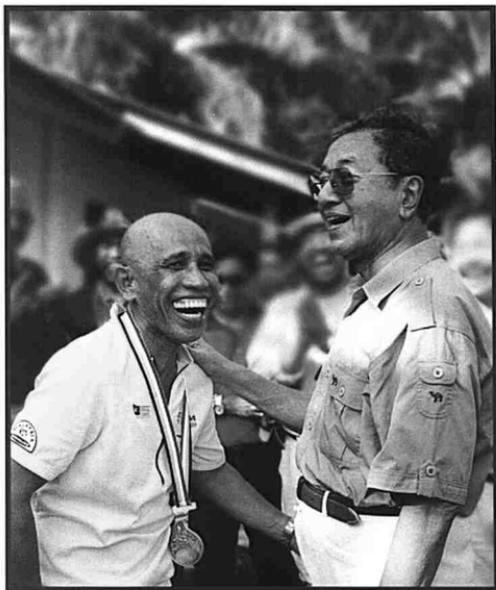


THE COMMONWEALTH IS NOT WHAT IT WAS  
WHEN IT STARTED. IT IS NO LONGER A  
CLUB FOR NATIONS FOUNDED BY  
MIGRANTS FROM EUROPE. IT IS NOW A  
COLLECTION OF FORMER COLONIES WHO  
HAVE BEEN PERSUADED TO JOIN THE  
COMMONWEALTH THROUGH OBLIQUE  
HINTS THAT THEY WILL BENEFIT FROM IT.



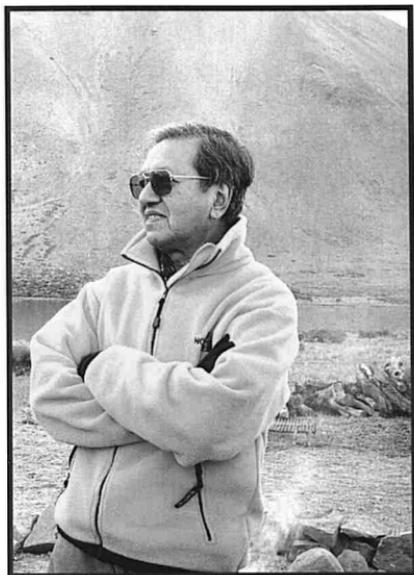


THE TRUE NATIONALISTS  
ARE THOSE WHO HELP  
THEIR RACE TO  
SUCCEED THROUGH THE  
MASTERING OF  
KNOWLEDGE AND  
ATTRACTING MANY TO  
LEARN THE LANGUAGE  
OF THIS SUCCESSFUL  
RACE.





I HAVE OFTEN ENOUGH  
STRESSED THE IMPORTANCE  
OF GOOD VALUES TO BE  
BELIEVED IN AND PRACTISED  
BY INDIVIDUALS AND BY THE  
COMMUNITY IN ORDER TO  
ACHIEVE A PEACEFUL,  
PROGRESSIVE AND  
SUCCESSFUL SOCIETY. AND  
INTEGRITY IS CERTAINLY ONE  
OF THESE HONOURABLE  
VALUES.





WE KNOW THAT ALLAH IS  
MERCIFUL AND COMPASSIONATE.  
HE DOES NOT FRUSTRATE US  
BECAUSE HE IS SPITEFUL.  
THEREFORE WE CAN PLAN AND  
REGULATE, WITH FAITH IN ALLAH  
AND HIS BOUNTY.

AND WHAT HE DETERMINES  
SHOULD BE OUR ACHIEVEMENT MAY  
BE EVEN GREATER THAN WE HAVE A  
RIGHT TO EXPECT. INDEED IF WE  
LOOK BACK, OUR GOOD FORTUNE IS  
TOTALLY UNDESERVED. BUT WE DO  
NOT LOOK BACK, NOR ARE WE  
GIVEN TO GRATEFULNESS TO OUR  
CREATOR.





IN THE FINAL ANALYSIS IT IS THE PUBLIC WHICH DETERMINES WHETHER CORRUPTION BECOMES A CULTURE OR NOT. MANY BELIEVE THAT THE BIG FISH MUST BE GOT AT BUT THE MINNOWS ARE NOT IMPORTANT. BUT THE CULTURE OF CORRUPTION BEGINS WITH THE MINNOWS. THEY DON'T STAY MINNOWS FOREVER. SOME WILL GET TO HIGH PLACES, SINCE THEIR EARLY SMALL-TIME INDISCRETIONS RECEIVE NO ATTENTION.

BESIDES, WHEN CORRUPTION IS  
TOLERATED AMONG THE  
MINNOWS, THE BIG FISH GETS  
ENCOURAGED AND SOCIETY AS A  
WHOLE WOULD ACCEPT THE  
PRACTICE. IT BECOMES A CULTURE  
AND THE CULTURE OF A PEOPLE IS  
THE MOST DIFFICULT  
THING TO CHANGE.



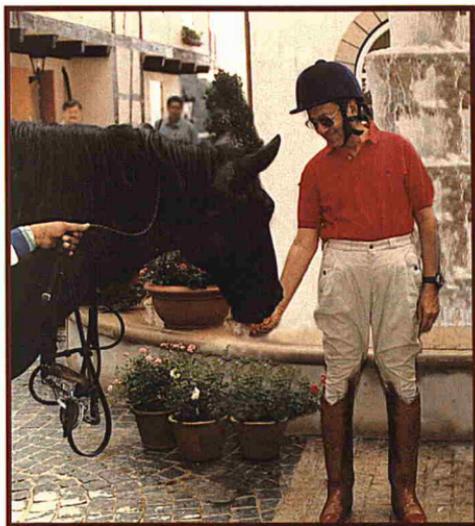


WHEN WE REFUSE THE BRIBE WE GET TODAY, FOR FEAR OF ITS IMPACT ON THE FATE OF OUR FUTURE GENERATION, THIS SHOWS THAT WE HAVE SELF-DISCIPLINE. ONLY PEOPLE WHO ARE DISCIPLINED ARE ABLE TO REJECT BRIBERY FOR THE SAKE OF RACE, RELIGION AND NATION.





MAKE YOUR OWN  
CORRECT  
EVALUATION ON  
WHATEVER  
ALLEGATIONS.





HISTORY IS NOT JUST FOR SCHOOL CHILDREN TO LEARN IN ORDER FOR THEIR MEMORY OF DATES AND EVENTS TO BE TESTED. HISTORY IS FOR ADULTS, PARTICULARLY THOSE ADULTS WHO ARE ENTRUSTED WITH DETERMINING THE POLICIES OF NATIONS. IF ONLY THEY COULD CONTINUOUSLY STUDY HISTORY AND SEEK THE LESSONS THAT HISTORY PROVIDES.

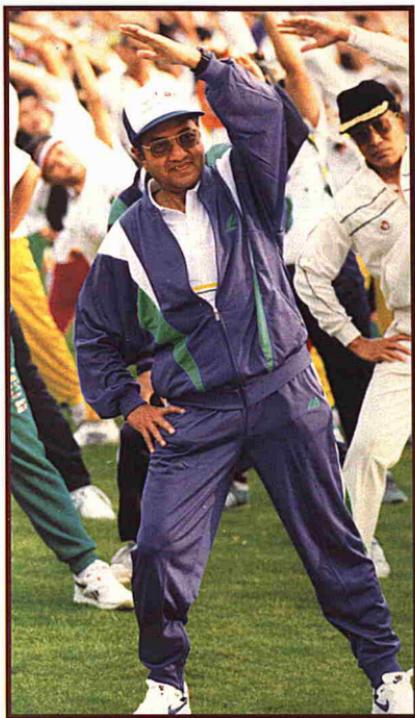
THEN THEY WOULD BE LESS PRONE TO  
REPEAT THE MISTAKES OF THE PAST. THEN  
THE WORLD AND THE COMMUNITY OF  
NATIONS WOULD BE BETTER GOVERNED  
AND WE WOULD BE BLESSED  
WITH A BETTER WORLD.





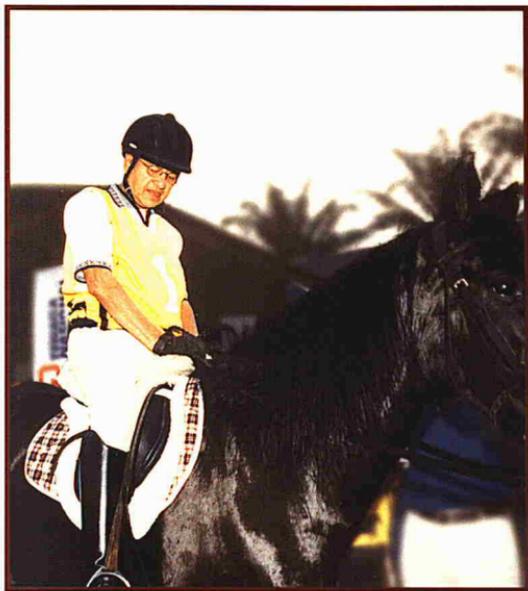
JUST AS ALLAH HAS GIVEN US LIGHT  
SO WE MAY SEE OUR WAY, SO HAS HE  
GIVEN US THE FACULTY TO THINK IN  
ORDER THAT WE MAY UNDERSTAND  
HIS LAWS AND USE THEM TO  
PREVENT OUR BLUNDERING AROUND  
IN THE WORLD HE CREATED.

IT IS IN THIS LIGHT THAT WE SHOULD  
SEE THE PROVISION OF BASIC  
HEALTH CARE AS A PRIORITY IN THIS  
COUNTRY. IT IS IN FACT AN  
IMPORTANT ASPECT OF OUR TOTAL  
EFFORT TO IMPROVE AND UPLIFT THE  
QUALITY OF LIFE OF OUR PEOPLE.





HISTORY IS A GREAT TEACHER,  
WHICH CAN HELP US CREATE A  
BETTER WORLD. BUT  
UNFORTUNATELY THE LESSONS  
OF HISTORY ARE OFTEN  
IGNORED, SOMETIMES  
DELIBERATELY. AND BECAUSE WE  
IGNORE THE LESSONS OF  
HISTORY WE KEEP ON REPEATING  
THE MISTAKES OF THE PAST AND  
WE SUFFER ACCORDINGLY.





HUMAN HISTORY IS FULL OF SO-CALLED SOLUTIONS TO THE PROBLEMS OF HUMAN SOCIETY. EACH TIME A SOLUTION WAS FOUND, THE EFFICACY AND INFALLIBILITY OF THE SOLUTION WAS ACCEPTED AS BEING BEYOND DOUBT.

THOSE WHO ESPOUSE THE SOLUTION WILL  
PERMIT NO CRITICISM OR OPPOSITION.  
THEY BECOME SO FANATICAL THAT THEY  
WOULD FIGURATIVELY AND SOMETIMES  
LITERALLY BURN THE HERETICS  
AT THE STAKES.





THERE ARE PEOPLE WHO SUGGEST THAT MALAYS BE A LITTLE RUDE. THIS SUGGESTION HAS BEEN WELL RECEIVED. BUT WHY BE A LITTLE RUDE? JUST BE DOWNRIGHT RUDE. AND SO THE VIEWS THAT IT IS UNNECESSARY TO FEEL OBLIGED TO THE BENEFACTORS GAINED ACCEPTANCE. THERE SHOULD NOT BE ANY FEELING OF GRATITUDE, THESE SAME PEOPLE SUGGEST.

THERE SHOULD BE NO SENSE OF  
INDEBTEDNESS TO THOSE WHO HAVE  
HELPED US. TO CONDEMN AND  
RIDICULE THEM IS NOT WRONG.  
WE NEED ONLY BE GRATEFUL TO  
GOD. OUR BLESSINGS AND FORTUNE  
DO NOT COME FROM PEOPLE. IF IT  
DOES NOT COME FROM ONE PERSON,  
IT MAY COME FROM SOMEONE ELSE.





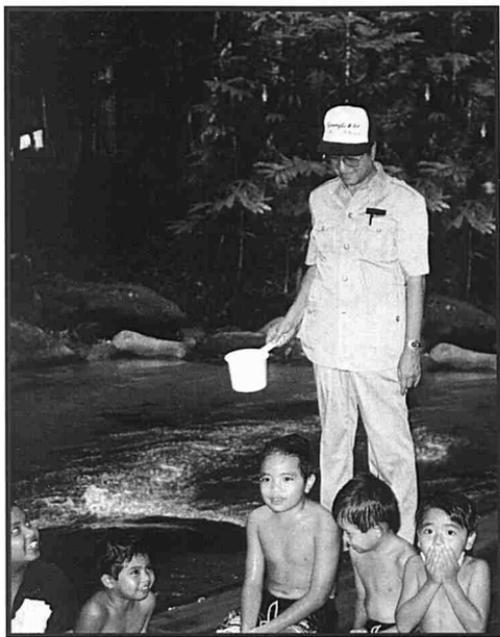
SINCE THE FUTURE CANNOT BE THE PAST,  
THE TWO TERMS BEING IN CONTRADICTION,  
CAN THE SOCIAL SCIENCES COME TO THE  
AID OF THE POOR SOULS WHO HAVE TO  
DIVINE THE FUTURE? FROM THE FIELD OF  
POLITICS WE GET THE 'IRON LAW' WHICH  
STATES THAT IN THE AFFAIRS OF MEN THE  
ONLY TRUE CONSTANT IS CHANGE.

FROM THE STUDY OF HISTORY HAS  
EMERGED THE EQUALLY WISE SAYING THAT  
THE MORE THINGS CHANGE, THE MORE THEY  
REMAIN THE SAME. FROM THE SCIENCE OF  
ECONOMICS, IT IS INTERESTING TO NOTE  
THAT THERE NEVER HAS BEEN ONE-HANDED  
ECONOMISTS.





WHILE WE DEVELOP THE COUNTRY  
ECONOMICALLY WE ARE ALSO  
GIVING EMPHASIS TO DEVELOPING  
AND SUSTAINING OUR NATIONAL  
CULTURE AND VALUES. THIS WILL BE  
REFLECTED IN THE ENVIRONMENT  
PARTICULARLY IN THE  
ARCHITECTURE, IN THE ARTS, AND IN  
THE WAY OF LIFE OF OUR PEOPLE.  
WHILE THESE ARE MEANT TO FULFIL  
THE AESTHETIC NEEDS OF OUR OWN  
PEOPLE, THEY WOULD ALSO BE AN  
ATTRACTION FOR TOURISTS  
TO THIS COUNTRY.





THE MEDIA, LIKE THE INDIVIDUAL  
OR GROUPS OF INDIVIDUALS, IS AN  
ACTOR WITHIN A HUMAN  
COMMUNITY. IN THE MODERN  
WORLD, HOWEVER, SUCH IS THE  
POWER OF THE MEDIA THAT IT HAS  
OFTEN BEEN CALLED THE FOURTH  
ESTATE.

IN MANY COUNTRIES, THE MEDIA  
HAS BECOME A POWERFUL FORCE  
IN SOCIETY, SO POWERFUL IN  
FACT THAT KINGS AND  
PRESIDENTS BOW AND SCRAPE  
BEFORE IT.



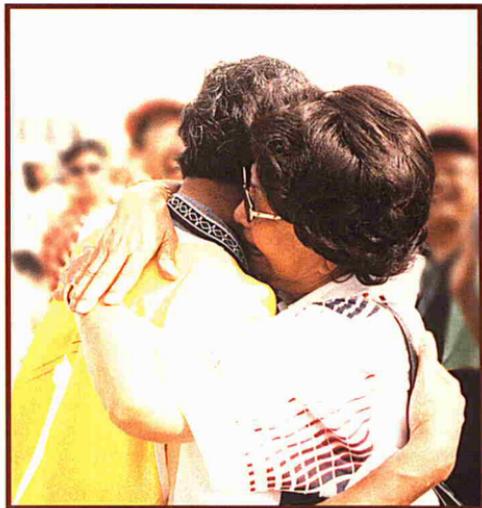


MY MOTHER TAUGHT ME TO STOP  
EATING WHEN I AM ENJOYING MY  
MEAL, WHICH IS DIFFICULT.





NO, I DID NOT SHED TEARS.  
I WORKED VERY HARD NOT TO DO  
IT AND I SUCCEEDED.



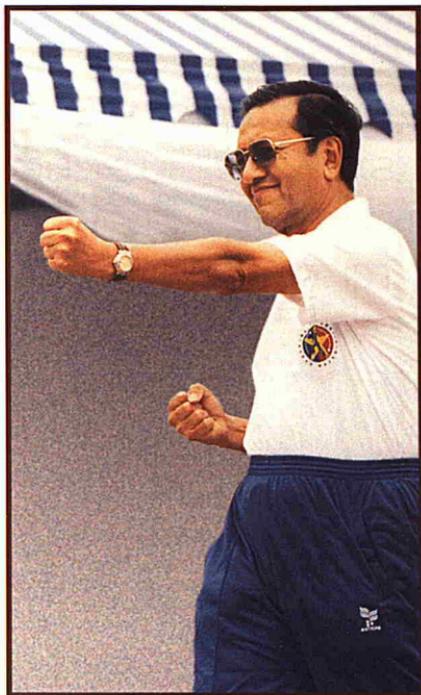


IF YOU WANT ME TO TALK,  
I CAN TALK AND TALK UNTIL  
I AM BLUE IN THE FACE.



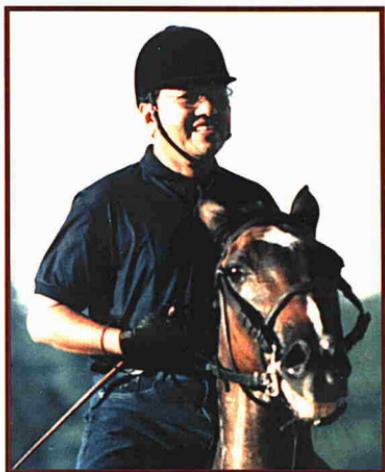


AT THE RISK OF  
BORING YOU WITH  
REPETITION, LET ME  
REPEAT THE NEED  
NOW FOR ACTION,  
REAL, PALPABLE  
RESULT-ORIENTED  
ACTION.





I BELIEVE THAT TODAY, AS EVER IN  
THE PAST, AS IT MUST BE IN THE  
DAYS TO COME, IT IS ESSENTIAL  
FOR US TO THINK INDEPENDENTLY  
AND TO ACT, DRIVEN BY THE  
DICTATES OF RATIONALITY, THE  
IMPERATIVE OF FREEDOM AND  
INDEPENDENCE, AND THE  
DEMANDS OF ETHICS, MORALITY  
AND RESPONSIBILITY.





UNFORTUNATELY,  
POLITICIANS AND  
JOURNALISTS CANNOT LEAVE  
THINGS WELL ENOUGH  
ALONE. POLITICIANS SEE IN  
RACIAL CHAUVINISM AN ISSUE  
DEMANDING TO BE  
EXPLOITED. JOURNALISTS  
SEE TOO GOOD A STORY TO  
BE BY-PASSED MERELY FOR  
THE SAKE OF NATIONAL  
UNITY.



A FREE PRESS IS AS PRONE TO  
CORRUPTION AS ARE THE OTHER  
INSTITUTIONS OF DEMOCRACY. IS

THIS THEN TO BE THE ONLY  
INSTITUTION OF DEMOCRACY TO  
BE COMPLETELY UNFETTERED?





CREATIVITY IS ABOUT SEEING THINGS FROM A DIFFERENT ANGLE AND BREAKING AWAY FROM OLD RULES AND NORMS THAT BIND US TO THE TRADITIONAL WAY OF DOING THINGS. IT ALLOWS US TO BE DIFFERENT AND HELPS US FIND NEW ANSWERS AND SOLUTIONS TO PROBLEMS, BOTH OLD AND NEW. FROM CREATIVITY COMES INNOVATION.





TOUCHING ON YOUR PROFESSION, I  
RATHER ENVY THE IDEAS WHICH  
LAWYERS HAVE AS TO HOW THE  
COUNTRY SHOULD BE RUN AND THE  
FACILITY AND GAY ABANDON WITH  
WHICH THEY EXPRESS THEMSELVES  
WHENEVER THE GOVERNMENT DID  
SOMETHING THEY DISAGREED WITH.

AS AN EXAMPLE OF HOW QUICK  
THEY ARE ON THE UPTAKE, I WOULD  
LIKE TO RELATE A STORY ABOUT A  
DOCTOR WHO HAD A LAWYER AS A  
PATIENT. THE DOCTOR AFTER  
EXAMINING THE LAWYER SAID,



“ I AM AFRAID  
THERE IS NOTHING  
I CAN DO FOR YOU.  
YOUR DISEASE IS  
HEREDITARY.”  
“WELL, IN THAT  
CASE,” SAID THE  
LAWYER, “SEND  
THE BILL TO MY  
FATHER.”



FOR MORE THAN 400 YEARS  
AFTER 1511, WE WERE NOT  
MASTERS OF OUR OWN FATE,  
BELIEVERS IN OUR CAPACITY TO  
EXCEL. WE HAVE IN RECENT YEARS  
SHOWN TO OTHERS, AND MORE  
IMPORTANTLY, TO OURSELVES  
THAT 'MALAYSIA BOLEH'. WE  
MUST ALWAYS BE HUMBLE.  
HUMILITY AND REALITY TELLS US  
OUR JOURNEY IS FAR FROM  
COMPLETE.



*PHOTOGRAPH CREDITS*

*INFORMATION SERVICE DEPARTMENT, MALAYSIA*

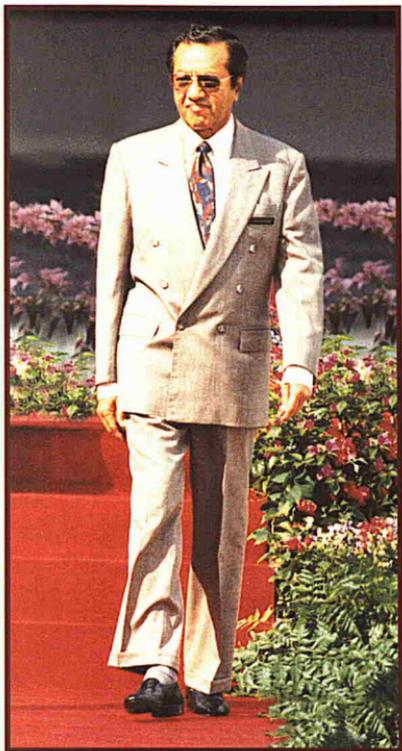
*NEW STRAITS TIMES SDN BHD*

*DATO' AWANG KAMARUDDIN*

*DATO' DR ZAINAL HAMID*

*AND SPECIAL THANKS*

*TUN DR MAHATHIR MOHAMED*



*He's just a man!*