REIMAGINING RESILIENCE
Annual Report 2022
Our promise, and our name, both come from our founding verse of Psalm 146:7: “take up the cause of the oppressed and provide food for the hungry.” Over 2022, we were able to keep that promise and reach nearly 10 million people across more than 3,500 communities in over 18 countries challenged by poverty, injustice and marginalization.

We were able to help so many only because of the dynamic relationships with our faithful and generous donors, investors, partners and the communities we serve. As we reflect on our collective efforts over the last year, we are profoundly humbled by what we have been able to do together.

Even as we celebrate the progress and impact made, we know that there is much more to do. Whether it is our work to combat chronic food insecurity, create sustainable livelihoods, or promote equitable and productive education, we want to ensure that communities have the tools, resources, and skills to be resilient in the face of any challenge. Our continued commitment is to partner with others to bring catalytic solutions that build this much needed resilience so that children, families and communities can flourish.

Despite the challenges that lay ahead in a dynamically changing world, we are encouraged that, with God’s good grace and with strong partnerships, we can make a positive impact in the world.

On behalf of all of us here at Food for the Hungry, thank you for being part of this journey.

Mark Viso
President & CEO
Food for the Hungry
Food for the Hungry (FH) staff and partners successfully collaborated throughout 2022 to Reimagine Resilience, as we worked alongside the most vulnerable people in the communities where we humbly serve.

The underlying causes of poverty, injustice, and marginalization are complex, often interconnected, and a result of broken relationships. That’s why our partnerships with local communities and leaders create comprehensive solutions that endure.

The key to our success is building on existing local strengths. When communities have both the agency to make their own decisions and access to needed resources, they can realize their full potential.

Whether helping survivors in the wake of a hurricane, providing safe water after an earthquake, assisting refugees who have fled for their lives, or teaching young women in remote communities the skills to provide for their children and enable their education, all that FH does is in response to our God-given calling “so the poor have hope, and injustice shuts its mouth” from Job 5:16.

Thanks to the generosity of our partners and supporters, innovation of our staff, and determination of the communities we partner with to enable this important mission.

On behalf of the Board of Directors, we are grateful for your generosity, the innovation of our staff, and determination of the communities we partner with to enable this important mission.

Larry Jones
Board Chair
ABOUT FOOD FOR THE HUNGRY

REIMAGINING RESILIENCE

Food for the Hungry (FH) is a Christian humanitarian organization that has provided life-changing development programs, disaster relief, and advocacy for the most vulnerable since 1971. We design, develop, and deliver catalytic solutions that build resilience so that children, families, and communities flourish.

By creating context-specific solutions in the areas of education, agriculture, health, livelihoods, clean water, and disaster risk reduction, FH focuses on transformational development, partnering with communities to address the challenges of poverty, injustice, and marginalization.

IN ALL OF THIS, OUR FH HEARTBEAT VALUES ARE THE PRINCIPLES THAT GUIDE US. THEY ARE:

- We Follow Jesus
- Our Work is Relational
- We Invest Wisely and Focus on Results
- We Serve With Humility
- We Pursue Beauty, Goodness, and Truth

FH reached nearly 10 million people across more than 3,500 communities in 18 countries experiencing extreme poverty.

= 100,000 people reached

WATER, SANITATION, AND HYGIENE (WASH)

We provide access to improved water, sanitation, and hygiene (WASH) services necessary to prevent disease and ensure healthy, safe futures.

356,791 people benefited from our WASH programs.

TRANSFORMED LEADERS

We strengthen the capacity of community and church leaders through mentorship, so they can better govern their communities and respect the agency and voices of the people we serve.

78,926 Leaders trained and mentored to lead their communities in building sustainable futures.

HEALTH AND NUTRITION

We promote appropriate health and nutrition behaviors among vulnerable families and communities.

277,690 women of reproductive age have improved health and nutrition behaviors.

FOOD SECURITY AND LIVELIHOODS

We provide skills and tools for people to create assets and develop the ability to purchase diversified food in order to provide for their families.

$10,136,856 in assets with Savings and Farmers Groups

FRAGILITY TO RESILIENCE

We are reimagining how to combat global poverty, adopting a human-centered and systems-based approach to co-create solutions with our shareholders. This effort will build agency and provide access to resources to the people we serve and build resilience preparing them to overcome future shocks and stresses, in whatever form they take.

ANNUAL REPORT 2022 | REIMAGINING RESILIENCE
OUR GLOBAL IMPACT

As the effects of COVID-19, climate, and conflict continue to devastate communities around the world, we are proud that in 2022, FH reached nearly 10 million people across more than 3,500 communities in 18 countries experiencing extreme poverty.

AFRICA

Burundi
- Projects: 9
- People served: 114,020

Ethiopia
- Projects: 68
- People served: 2,005,020

Kenya
- Projects: 6
- People served: 74,909

Mozambique
- Projects: 23
- People served: 337,634

Rwanda
- Projects: 8
- People served: 191,183

South Sudan
- Projects: 5
- People served: 69,853

Uganda
- Projects: 9
- People served: 246,161

ASIA

Afghanistan*
- People served: 13,000

Bangladesh
- Projects: 31
- People served: 248,350

Cambodia
- Programs: 8
- People served: 110,140

Indonesia
- Programs: 3
- People served: 37,588

Philippines
- Programs: 6
- People served: 96,784

Vietnam
- Programs: 19
- People served: 1,919

EUROPE

Ukraine*
- People served: 5,610

LATIN AMERICA

Bolivia
- Programs: 7
- People served: 69,592

Dominican Republic
- Programs: 3
- People served: 34,306

Guatemala
- Projects: 6
- People served: 149,056

Haiti
- Programs: 4
- People served: 49,201

Nicaragua
- Programs: 3
- People served: 34,413

Peru
- Programs: 2
- People served: 44,221

MIDDLE EAST

Lebanon*
- People served: 3,615

GLOBAL STATISTICS

- People impacted by FH’s development programs: 10,010,603
- People who directly benefited from global development activities: 3,912,461
- People who indirectly benefited from global development activities: 6,098,142
- Communities served: 3,549
- Staff working in their country of origin: 94%

* Relief and Humanitarian Response
### GENEROUS DONORS AND PARTNERS

<table>
<thead>
<tr>
<th>USAID</th>
<th>World concern</th>
<th>UNHCR</th>
</tr>
</thead>
<tbody>
<tr>
<td>Eleanor Crook Foundation</td>
<td>World Renew</td>
<td>UNICEF for every child</td>
</tr>
<tr>
<td>tearfund Netherlands</td>
<td>tearfund New Zealand</td>
<td>tearfund UK</td>
</tr>
<tr>
<td>vitamin angels</td>
<td>WFP</td>
<td>MEDICAL TEAMS</td>
</tr>
<tr>
<td>Children’s Safe Drinking Water</td>
<td>world relief</td>
<td></td>
</tr>
</tbody>
</table>

- Big League Lawns
- Grand Canyon Deer Farm LLC
- IntelliTect Corporation
- Martin & Mennecke Attorneys at Law
- On the Spot Construction
- Weinberger Waste Disposal
- DressWell GiveWell
- Precision Specialty Products, Inc.
- Steer, Incorporated
- Tri-County Farms
- Baillie Lumber Company
- Transform Aid International
- Intrepid Coatings, Inc.
- Merks, Inc.
- The Gordon Croft Foundation Inc.
- Tornquist Family Foundation
- Carson-Myre Charitable Foundation
- Jasco Giving Hope Foundation
- The Biella Foundation
- Pittsburgh Children’s Foundation
- Procter & Gamble - Children’s Safe Drinking Water
## Consolidated Statement of Activities

<table>
<thead>
<tr>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SUPPORT, REVENUE, AND OTHER</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash contributions:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Non-U.S. national organizations*</td>
<td>$123,495</td>
<td>$5,912,134</td>
</tr>
<tr>
<td>Other governments</td>
<td>-</td>
<td>10,546,472</td>
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<tr>
<td>Other cash contributions</td>
<td>5,498,121</td>
<td>79,534,575</td>
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<tr>
<td>U.S. government grants</td>
<td>-</td>
<td>48,256,221</td>
</tr>
<tr>
<td>Investment income (loss)</td>
<td>(634,593)</td>
<td>(265,953)</td>
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<tr>
<td>Change in value of annuities</td>
<td>(274,884)</td>
<td>-</td>
</tr>
<tr>
<td>Gain on extinguishment of debt</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Other income</td>
<td>270,306</td>
<td>-</td>
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<tr>
<td>Noncash support and revenue:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. government commodities provided for distribution</td>
<td>-</td>
<td>31,725,170</td>
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<tr>
<td>Other donated commodities and services</td>
<td>9,640,917</td>
<td>1,886,279</td>
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<tr>
<td>Net assets released from restrictions</td>
<td>179,384,030</td>
<td>(179,384,030)</td>
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<tr>
<td><strong>TOTAL SUPPORT, REVENUE, AND OTHER</strong></td>
<td>194,007,392</td>
<td>(1,789,132)</td>
</tr>
</tbody>
</table>

**Expenses**

| Program ministries | 161,648,980 | - | 161,648,980 |
| Supporting services: | | | |
| Fundraising | 32,980,052 | - | 32,980,052 |
| General and administrative | 10,293,273 | - | 10,293,273 |
| **TOTAL EXPENSES** | 204,922,305 | - | 204,922,305 |

**Change in net assets before foreign currency translation**

| (10,914,913) | (1,789,132) | (12,704,045) |

Foreign currency translation adjustments

| (533,490) | - | (533,490) |

**CHANGE IN NET ASSETS**

| (11,448,403) | (1,789,132) | (13,237,535) |

**NET ASSETS, BEGINNING OF YEAR**

| 34,260,511 | 21,161,916 | 55,422,427 |

**NET ASSETS, END OF YEAR**

| $22,812,108 | $19,372,784 | $42,184,892 |


Affiliated Organizations include FH/Canada, FH/United Kingdom, FH/Switzerland, Korean American Food for the Hungry International, Korea Food for the Hungry International, and Japan International Food for the Hungry.

Evangelical Council for Financial Accountability

FH is a charter member of ECFA, following its strict accounting standards.