CREATING Resilient Communities

2020 ANNUAL REPORT

FOOD FOR THE HUNGRY
As I look back on 2020, I am encouraged by the impact that Food for the Hungry, our donors, and our partners made as we came together to end poverty and marginalization despite facing extraordinary challenges during the COVID-19 pandemic.

2020 began with working to create resilient communities ready to adapt and thrive in the face of threats and disasters. Then COVID-19 brought an unexpected challenge to those we serve around the globe.

Fortunately, ongoing community-level programming in Africa, Asia, Latin America, and the Caribbean positioned Food for the Hungry to adapt and mitigate the virus’ spread and impact in the communities with whom we partner and serve. We should all be proud of how our staff and partners confronted these difficult circumstances with strength, hope, and faith.

In addition to the pandemic, in 2020 the world’s marginalized people faced natural disasters, conflict, increased food insecurity, and other challenges. The Gates Foundation’s "Goal Keeper’s Report" tracking global progress out of poverty toward sustainable development shows the world getting worse, not better.

Yet Food for the Hungry has continued enabling communities and individuals to become more resilient, working with and advocating for people suffering injustice. We will continue this work to eliminate the root causes of poverty and marginalization and invite a future where peace prevails, broken relationships are restored, and all of God’s people experience the beauty of transformation.

Thank you for joining us in this work in 2020 and into 2021.

Mark Viso
President & CEO, Food for the Hungry
In 2020, Food for the Hungry’s staff, supporters and communities around the world quickly and nimbly adapted our programs at a global, country, and local level to effectively respond to the challenges of COVID-19.

The core of Food for the Hungry’s mission has always been responding where needed most to strategically impact vulnerable communities and individuals. In that sense, Food for the Hungry’s work in 2020 was simply an extension of our calling to end all forms of human poverty. The generosity of our partners and supporters, innovation of our staff, and determination of the communities we work with made this possible, even against the backdrop of a pandemic.

AS WE REFLECT ON THE YEAR BEHIND US, WE MAY DEFINE RESILIENCE AS THE ABILITY TO SUSTAIN AND GROW IMPACT EVEN IN THE MIDST OF ADVERSITY.

As we ponder on our 50-year history of serving the world’s most vulnerable people, this report is evidence that — even in an unprecedented time — Food for the Hungry is fostering resilience in the communities we serve.

Thank you for equipping Food for the Hungry to continue inspiring hope and empowering families to seize a brighter future. On behalf of the Food for the Hungry Board of Directors, I’d like to thank those who invested in changing lives. It is our honor to be part of this global work ending poverty, together, in 2020 and into the future.

Larry Jones
Board Chair
Food for the Hungry (FH) works in partnership with our faithful friends and partners to end poverty in the world’s most vulnerable communities.

Poverty is multifaceted. It is food insecurity or vulnerability, but also much more. Our generous supporters partner with us to mobilize programs that fight poverty by addressing health and nutrition, accessible education, clean water, sanitation and hygiene, livelihood, and disaster risk-reduction programs.

These needs are interwoven. Communities we partner with cannot rise out of poverty without addressing each one of them.

We approach this work by following the example of Jesus, who saw the value and dignity of every person, and we advocate for the poor and marginalized without regard to race, creed, or nationality.

In 2020, our work was complicated – yet became all the more important – with the rapid worldwide spread of COVID-19. FH strengthened promotion of health and hygiene practices in all our areas of operation so households and communities could remain healthy and virus-free as much as possible.

FH’s total funding in 2020 was $170,113,048, and we worked in more than 2,879 communities worldwide.

THANK YOU FOR JOINING US IN OUR WORK AS WE END POVERTY, TOGETHER.
GLOBAL REACH

In 2020, Food for the Hungry had long-term development programs in the following countries:

AFRICA

Burundi
• 76 communities
• 126,925 people served

Democratic Republic of the Congo
• 1,496 communities
• 324,093 people served

Ethiopia
• 248 communities
• 489,865 people served

Kenya
• 60 communities
• 77,634 people served

Mozambique
• 33 communities
• 33,489 people served

Rwanda
• 35 communities
• 152,770 people served

South Sudan
• 21 communities
• 8,532 people served

Uganda
• 61 communities
• 55,866 people served

ASIA

Bangladesh
• 22 communities
• 123,684 people served

Cambodia
• 105 communities
• 70,196 people served

Indonesia
• 25 communities
• 16,225 people served

Philippines
• 68 communities
• 53,834 people served

Vietnam
• 1 community
• 1,969 people served

LATIN AMERICA

Bolivia
• 107 communities
• 48,319 people served

Dominican Republic
• 55 communities
• 26,320 people served

Guatemala
• 184 communities
• 104,810 people served

Haiti
• 40 communities
• 27,081 people served

Nicaragua
• 101 communities
• 26,937 people served

Peru
• 139 communities
• 30,865 people served

These numbers correspond to the 1.8 million people who participated in ongoing Food for the Hungry development activities in 2020.
GLOBAL STATISTICS

14.4 Million
PEOPLE IMPACTED BY FOOD FOR THE HUNGRY
DEVELOPMENT ACTIVITIES

1.8 Million
PEOPLE WHO DIRECTLY BENEFITED FROM
GLOBAL DEVELOPMENT ACTIVITIES

12.6 Million
PEOPLE WHO INDIRECTLY BENEFITED FROM
GLOBAL DEVELOPMENT ACTIVITIES

2,879
COMMUNITIES SERVED

98.99%
STAFF WORKING IN THEIR
COUNTRY OF ORIGIN
Even without a global pandemic, 2020 would have been a year of challenges.

Hurricanes, floods, refugees fleeing for their lives, and other unexpected disasters left people living in extreme poverty, without resources to recover, and with no access to clean water, food, and other basic necessities.

We are so grateful for our generous supporters, who enable FH to respond to these crises quickly and with compassion.

**PEOPLE SERVED BY EMERGENCY RELIEF AND HUMANITARIAN RESPONSE:**

**2.12 MILLION+**

**DISASTER EVENTS OR HUMANITARIAN CRISES RESPONDED TO:**

19 COUNTRIES WHERE WE RESPONDED:

- Bahamas
- Bangladesh
- Colombia
- Democratic Republic of Congo
- Dominican Republic
- Ethiopia
- Guatemala
- Haiti
- Indonesia
- Kenya
- Lebanon
- Mozambique
- Nicaragua
- Peru
- Philippines
- Rwanda
- South Sudan
- Uganda

**COVID-19 RESPONSE:**

Food for the Hungry’s COVID-19 response included program pivots in all countries where FH has long-term operations.

*People served by COVID-19 response: 2.58+ million*
Together, we create resilient communities preparing, protecting, and equipping them to recover rapidly from setbacks, so that they may continue their ongoing transformation.
Kenya’s first case of COVID-19 was diagnosed in March 2020. Social distancing was identified as the primary line of defense against the virus, and many organizations – including FH Kenya – responded by asking employees to work from home to reduce risk of exposure.

This presented new challenges to the FH Kenya staff. The first issue was finding a way to continue to reach underserved communities in Marsabit while working with them from a distance. FH Kenya formulated an initial pandemic response.

The World Health Organization recommended regular hand washing with soap and water as a leading tool in the battle to stop the spread of the coronavirus that causes COVID-19. But hand-washing stations were uncommon in homes and public areas of health centers in Marsabit.

Under the FH Kenya COVID-19 response plan, 2,000 hand-washing stations were procured locally and delivered to health centers, hospitals, and homes across Marsabit County. Once restrictions were eased, FH Kenya staff visited several locations to learn if these additions had made an impact.

The results were obvious.

In Balesa, North Horr, visiting staff found 14-year-old Ibrahim Sharamo washing his hands at an FH-provided station outside his family’s home in South C Village.

“Having the hand-wash station at home is a huge blessing,” said his mother, Robe Sharamo. “My children now have no excuse not to wash their hands before meals and throughout the day.”

At Karare Dispensary in Saku, staff members met 18-year-old Bethany Ilkul, who was visiting the center so her 3-month-old son, Biko, could receive his scheduled infant immunizations. They watched as she thoroughly washed her hands at a station located at the main entrance to the health center.

The stations have been effective in preventing the spread of COVID-19, but the benefits have exceeded that primary goal, explained Liban Mosor, Karare Dispensary’s Head Nurse.

“Diseases caused by unhygienic conditions, such as typhoid and diarrhea, have been dramatically reduced with access to hand-washing stations,” she said.

As efforts to defeat COVID-19 continue, FH continues to brainstorm innovative ways to improve living conditions for the communities served.
That’s why we’re so grateful for our compassionate and faithful partners who join us in our work. With a shared vision and mission to end poverty, together, we’re able to expand our programs and reach more communities around the world. And when difficulties come, as they did in 2020, we are there to help, and we have prepared them to recover rapidly for ongoing transformation. While there are different ways to partner and give, the generosity of every church, organization and individual profoundly transforms the lives of those in need.

**CORPORATIONS AND FOUNDATIONS**

Food for the Hungry would like to take this opportunity to sincerely thank all of our donor partners. We consider these partnerships to be invaluable to fulfilling our vision, living out our purpose, and expressing our values to the world’s most vulnerable people. We are grateful for the generosity of individuals, couples, families, corporations, and foundations that trust FH to steward the financial resources with great care and make wise decisions for the betterment of communities living in extreme poverty. While we would like to highlight everyone, the following is a condensed list of corporations and foundations that we would like to recognize for their partnership and contribution to the work of Food for the Hungry.

- Alpha Services LLC (Forestry)
- Asian Management
- Baillie Lumber Co.
- Big League Impact, Inc.
- Big League Lawns
- Building Envelope Solutions
- Carson-Myre Charitable Foundation
- Cobb Medical Practice PLLC
- Eleanor Crook Foundation
- Grads4Good
- Grand Canyon Deer Farm LLC
- Illinois Tool Works Foundation
- Integrity National Corporation
- IntelliTech
- Intrepid Coatings, Inc.
- Irantree Construction, Inc. Commercial Plumbing
- Jasco Giving Hope Foundation
- Kanakuk Ministries
- Legacy Investment Planning
- Martin & Mennecke Attorneys at Law
- Merks, Inc.
- Pittsburgh Children’s Foundation
- Pleasant View LLC
- Pro Investments LLC
- Procter & Gamble
- Ranger Plant Constructional Company, Inc.
- Renew Consulting, Inc.
- Sage Stone Wealth Management LLC
- SpanTech
- Steer, Inc.
- Step Saver Companies
- The Biella Foundation
- The Gordon Croft Foundation, Inc.
- The McKamish Family Foundation
- The Sedwick Charitable Foundation
- Tornquist Family Foundation
- Travani and Richter CPA
- Water Mission
- Welsco Drilling Corporation

Working together, FH and our partners grow resilience in the communities we serve.
Jasco Products Company is an industry leader in consumer electronics, providing one of the most comprehensive product portfolios of home automation, lighting, security, home entertainment, power, and mobility items in the industry.

Both Jasco and Jasco Giving Hope Foundation are passionate about making an impact on global hunger, food insecurity, and malnutrition and their partnership with Food for the Hungry makes this impact possible.

This innovative company uses the power of customers’ purchases to end global hunger by donating 50% of their net profits toward food, water, shelter, and disaster relief. Through Jasco’s “Give Your Way” campaign, each customer at byjasco.com is empowered to participate directly in causes they care about. Jasco values educating customers about global hunger and food insecurity and celebrating with the customer the progress FH is making.

Based in Oklahoma City, Jasco and the Jasco Giving Hope Foundation began this cooperative effort with Food for the Hungry because they saw FH as an efficient steward of resources, taking a sustainable approach toward ending global hunger. FH’s Child-Focused Community Development approach resonated with the company. Jasco especially values FH’s commitment to walking with a community until that community graduates from poverty.

“Jasco is proud to be partnered with Food for the Hungry in an effort to address the global hunger crisis. It’s great knowing there are so many communities, families, and children being impacted daily by their efforts, and we give all the glory to God,” said Bill Otte, Jasco CMO.

TO LEARN MORE ABOUT JASCO’S COMMITMENT, CHECK OUT THE “GIVE YOUR WAY” CAMPAIGN AT BYJASCO.COM
CHURCHES
Jesus cares about the physical and spiritual needs of the people on this earth. Our goal is to enable churches to engage in the work of Christ by serving those in poverty. Through child sponsorship and special projects specifically for the community, your church can be a part of the transformation as you form long-term relationships and help change lives in your church and in the communities Food for the Hungry serves.

Contact church@fh.org to learn more about how you can follow God’s call to respond to human suffering by partnering with Food for the Hungry.

PLANNED GIVING AND LEGACY
Food for the Hungry is celebrating 50 years of seeking to end ALL forms of human poverty, by going into the hard places and closely walking with the world’s most vulnerable people. Since 1971, we have been serving generous donors who are interested in leaving a legacy to their families, as well as impacting the world by naming Food for the Hungry in their estate plans.

We are grateful for partners like Fred and Nancy who decided to entrust their financial resources to FH through their legacy plan. This couple shared our vision to end all forms of human poverty worldwide. Since they do not have kids of their own, and have spent their careers educating children, Fred and Nancy decided to designate their resources to children worldwide.

Over the years, Food for the Hungry has seen a steady increase in the number of donors who are interested in leaving a legacy to FH. This past year was no different. These uncertain times have caused people to reflect and plan more judiciously in regards to estate planning. Food for the Hungry’s Planned Giving department is primed and ready to help provide expertise, counsel, and direction concerning charitable gift annuities, estate plans, etc.
If you are interested in going to the hard places and closely walking with the world’s most vulnerable people through legacy planning, please visit our website at fhlegacy.org or email us at legacy@fh.org.

By including FH as a beneficiary in your legacy plans, through a will, trust, life insurance, or other means, you are following God’s call to respond to human suffering. Here are just a few more ways to partner with Food for the Hungry:

**Bequest** – You designate Food for the Hungry as the beneficiary of your asset by will, trust, or beneficiary designation form.

**Charitable Gift Annuity** – You transfer your cash or appreciated property to FH in exchange for our promise to pay you fixed payments (with rates based on your age) for the rest of your life.

**IRA Rollover** – If you are 70-1/2 or older, you avoid paying taxes on transfers up to $100,000, and decrease your taxable income while supporting the mission of Food for the Hungry.

**Stocks** – By donating appreciated securities to Food for the Hungry, you avoid paying capital gains tax, receive a charitable deduction, lower your tax bill, and make an impact to help the poor.

**Donor Advised Funds (DAF)** – Take a tax deduction for contributions made to your DAF and support Food for the Hungry throughout the year.

Food for the Hungry appreciates gifts of any kind to help end all forms of human poverty around the world. By including FH in your legacy plans, together, we are transforming lives for years to come. Contact us today – legacy@fh.org.
Governments, multi-laterals, and other organizations partnering with us are committed to eliminate the root causes of poverty. We value their trust as we keep the promises made for greater impact.

- ERIKS Development Partner
- Korea International Cooperation Agency (KOICA)
- Mennonite Central Committee Ethiopia
- Millennium Water Alliance

- Tearfund
- Tearfund NZ
- Tearfund Netherlands
- The Worm Project
- Transform Aid International
- Vitamin Angels
EXECUTIVE LEADERSHIP

Mark Viso
President and Chief Executive Officer
Ryan Brown
Chief Development Officer
Keith Cowan
Chief Financial Officer
Regina Johnson
Chief Talent and Culture Officer
Rudo Kayombo
Chief Operations Officer
Maria McCulley
Chief Public Development and Strategic Resources Officer

BOARD OF DIRECTORS

Larry Jones
Chair, United States
Peter Mogan
Vice-Chair, Canada
Françoise André
Secretary, Switzerland
Alan Holmer
Board Member, United States
Jeanie Dassow
Board Member, United States
Kim Mizuno
Board Member, United States
Donnah Kamashazi
Board Member, Rwanda

AFFILIATES AND PARTNERS

Paul Cornelius
President, Food for the Hungry United Kingdom
Daniel Hahling
President, Food for the Hungry Switzerland
Jason Kim
President, Korean American Food for the Hungry International
Shawn Plummer
President, Food for the Hungry Canada
Won Sik (David) Yoo
President, Korea Food for the Hungry International
Horohisa Seike
Chairman, Japan International Food for the Hungry
## CONSOLIDATED STATEMENT OF ACTIVITIES

### SUPPORT, REVENUE, AND OTHER

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash contributions:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Non-U.S. national organizations*</td>
<td>$ 266,513</td>
<td>$ 3,929,769</td>
<td>$ 4,196,282</td>
</tr>
<tr>
<td>Other governments</td>
<td>-</td>
<td>8,121,866</td>
<td>8,121,866</td>
</tr>
<tr>
<td>Other cash contributions</td>
<td>6,359,588</td>
<td>70,061,584</td>
<td>76,421,172</td>
</tr>
<tr>
<td>U.S. government grants</td>
<td>-</td>
<td>58,713,988</td>
<td>58,713,988</td>
</tr>
<tr>
<td>Investment income (loss)</td>
<td>(791,222)</td>
<td>190,505</td>
<td>(600,717)</td>
</tr>
<tr>
<td>Change in value of annuities</td>
<td>223,778</td>
<td>-</td>
<td>223,778</td>
</tr>
<tr>
<td>Other income</td>
<td>628,118</td>
<td>-</td>
<td>628,118</td>
</tr>
<tr>
<td>Noncash support and revenue:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. government commodities provided for distribution</td>
<td>-</td>
<td>11,729,062</td>
<td>11,729,062</td>
</tr>
<tr>
<td>Other donated commodities and services</td>
<td>9,014,635</td>
<td>1,664,794</td>
<td>10,679,429</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>150,042,548</td>
<td>(150,042,548)</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL SUPPORT, REVENUE, AND OTHER</strong></td>
<td><strong>165,744,028</strong></td>
<td><strong>4,369,020</strong></td>
<td><strong>170,113,048</strong></td>
</tr>
</tbody>
</table>

### EXPENSES

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program ministries</td>
<td>128,604,066</td>
<td>-</td>
<td>128,604,066</td>
</tr>
<tr>
<td>Supporting services:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fundraising</td>
<td>15,767,930</td>
<td>-</td>
<td>15,767,930</td>
</tr>
<tr>
<td>General and administrative</td>
<td>8,522,860</td>
<td>-</td>
<td>8,522,860</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>152,894,856</td>
<td>-</td>
<td>152,894,856</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net assets before foreign currency translation</td>
<td>12,849,172</td>
<td>4,369,020</td>
<td>17,218,192</td>
</tr>
<tr>
<td>Foreign currency translation adjustments</td>
<td>(70,208)</td>
<td>-</td>
<td>(70,208)</td>
</tr>
<tr>
<td><strong>CHANGE IN NET ASSETS</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>NET ASSETS, BEGINNING OF YEAR</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>NET ASSETS, END OF YEAR</strong></td>
<td>$ 27,234,940</td>
<td>$ 20,158,968</td>
<td>$ 47,393,908</td>
</tr>
</tbody>
</table>

---


Other Food for the Hungry partners, not consolidated in these statements, to have the following USD values: Korea Food for the Hungry International (revenue: 63 million USD) and Japan International Food for the Hungry (revenue: 5.4 million USD).