



# ANNUAL REPORT

2017



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A LETTER FROM OUR  
**PRESIDENT**

When I consider the children and communities you've helped transform, I'm overcome with awe and gratitude!

2017 has been marked by exponential growth and incredible focus. We have intentionally dug deeper into God's call on our organization, allowing us to refine our identity and pursue opportunities that align with our heartbeat.

Supporters like you pulled together to help us better fulfill our purpose to follow God's call, responding to human suffering and graduating communities from extreme poverty. More people have committed to sponsoring a child, growing our capacity to serve. Our relationships with our many partners have continued to mature. Your partnership has empowered us to respond to crisis situations with urgency and compassion, restoring communities torn apart by disasters, violence, war, famine and drought. Our staff and donors have witnessed the beauty of community graduations, where extreme poverty has been replaced by immeasurable hope and sustainability.

When God's people work together in unity, He commands His blessings to come. In the pages that follow, I hope you'll see those blessings, but I also hope you'll be encouraged to dream with us for those yet to come. I'm excited to see what's next for Food for the Hungry and I hope you'll join us as we continue to serve those living under the heavy weight of poverty.

For the cause of Christ, for the sake of the poor,

*Hay L. Edmonds*

President/CEO

# WHO WE ARE AND WHAT WE DO

At Food for the Hungry, we believe in fighting against extreme poverty. We have worked since 1971 to serve the most vulnerable people on earth through purposeful relief and development. We're moved and inspired by our Christian belief that every person has intrinsic value and that it's our responsibility to advocate for the poor and marginalized.

We provide life-changing resources such as clean water, medical aid, food, equal educational opportunities to girls and boys, vocational training and empowerment in the midst of unimaginable hardships. We are grateful to be invited into the communities we serve and work side-by-side with local leaders responding to their needs with transformative solutions, which are both sustainable and implemented at the hands of the communities themselves.

We were created for this work.



FOOD FOR THE HUNGRY  
**GLOBAL STATISTICS**

TOTAL GLOBAL BENEFICIARIES

**12,712,942**

HOUSEHOLDS SERVED

**795,675**

PERCENTAGE OF STAFF WHO ARE FROM THE  
COUNTRY WHERE THEY'RE WORKING

**98%**

COMMUNITIES GRADUATED

**18**

COMMUNITIES SERVED

**3,028**

CHILDREN IMPACTED

**6,440,637**

FOOD FOR THE HUNGRY  
**LEADERSHIP**

**EXECUTIVE LEADERSHIP**

**Gary Edmonds**  
President and CEO

**Barry Gardner**  
Chief Financial Officer

**Ed Hatch**  
Chief Operations Officer

**Peter Howard**  
Chief International  
Operations Officer

**Maria McCulley**  
Chief Public Development  
& Strategic Resources Officer

**Mike Meyers**  
Chief Development Officer,  
Private Resources Development

**Luis Noda**  
Vice President, Transformational  
Engagement

**GLOBAL LEADERSHIP**

**Andy Barnes**  
Sr. Director, Program Quality  
and Design

**Ryan Brown**  
Sr. Director, Responder Operations

**Victor Cortez**  
Sr. Director, Leadership  
Development

**Shep Owen**  
Sr. Director, Relief &  
Humanitarian Affairs

**Ryan Smedes**  
Sr. Director, Learning  
and Evaluation

**Julio Aramayo**  
Regional Director, Latin America  
and the Caribbean

**Tim Danz**  
Regional Director, Asia

**Feye Tolla**  
(acting) Regional Director,  
Africa

**Leena Samuel Hill**  
Deputy Director, International  
Operations

**Brenda Long**  
Director, IT Operations

**Anthony Koomson**  
Director, Global Public  
Resources Development

**BOARD OF DIRECTORS**

**Larry Jones**  
Chair, USA

**Peter Mogan**  
Vice-Chair, Canada

**Françoise André**  
Secretary, Switzerland

**Steve Corbett**  
Board Member, USA

**Jeanie Dassow**  
Board Member, USA

**Paul Graves**  
Board Member, UK

**Donnah Kamashazi**  
Board Member, Rwanda

**Alan Holmer**  
Board Member, USA

TWO THOUSAND SEVENTEEN  
**DISASTER RELIEF**

2017 was marked by multiple emergencies that ravaged both communities where we regularly work and cities where we didn't have established staff. However, Food for the Hungry (FH) was committed to answer the call and serve vulnerable people both internationally and domestically. We responded to emergency situations all the way from Texas to Bangladesh. Several months of the year felt unrelenting as we were responding to one disaster while simultaneously learning of another one. FH staff and partners responded to these crisis situations with urgency and compassion, restoring communities torn apart by natural disasters, violence, war, famine and drought.

**14**

DISASTERS RESPONDED TO

RELIEF BENEFICIARIES SERVED

**1,150,433**





A STORY OF  
**HEARTBREAK  
+ HOPE**

That day, I got lost in the deep eyes of a child. She was a child refugee recovering from wounds in a mission hospital after fleeing violence and losing everyone she knows. We crossed paths briefly while we were visiting this site in Bangladesh as a part of our health program assessment.

A young girl whose stare, both hollow and hopeful, may haunt me, implore me, shame me and inspire me for the rest of my life. I could neither pull my eyes from hers nor could I comprehend the sadness that filled them—like a glassy still pond, but nearly an overflowing torrent.

A bloody bandage had been wrapped with care around her right arm and shoulder, covering a bullet wound. That same bullet had killed her mother before entering her arm. Her father had been killed days before as they fled their village. Only weeks before, she had run through the shaded paths on her way to school with her friends. The kind hands and skill of the nurses nourished her body and soul.

**THERE WERE NO WORDS TO SPEAK, I PRAY MY EYES COMMUNICATED LOVE.**

When my eyes finally reached the edge of her glassy haunting stare, they were captured by the boy in the next bed—an IV in his arm and landmine shrapnel wounds.

**SOMETHING INSIDE ME BREAKS.**

Over a three-week period in August and September of 2017—during a time when my mind was focused on so many other things—165,000 women, children, and men fled for their lives as powerfully-armed forces burned villages, beat, terrorized and killed the residents. In the chaos, children were separated from their parents, siblings lost forever. The old or ill, unable to escape, will never be seen again. More than 400,000 people have joined the early escapees, now exceeding an estimated 800,000 people—a mind-numbingly rapid exodus of the Rohingya minority from Myanmar's Rakhine State.

Behind the fleeing masses, landmines are being laid, which simultaneously prevent those who have found refuge in Bangladesh to return to their homes while also creating a deadly barrier to those still trapped.

Together with local, international and UN partners, Food for the Hungry (FH) has initiated a primary health care program that will serve over 400,000 vulnerable people in refugee camps in Bangladesh. The conditions in these camps are extraordinarily difficult. There are poor shelter options, no sanitation infrastructure and insufficient food. In these horrific conditions many dangerous illnesses and deadly diseases spread quickly.

FH, with its partners has provided healthcare professionals to serve in health centers within the refugee camps. FH goes to many places in our shared world, partnering with communities, helping kids thrive in their settings, celebrating healthy households—there is so much to celebrate!

But I am frozen in her eyes, and a part of me will be forever. But I am here for such a time as this.

**IT IS IN THESE PLACES THAT DESPAIR AND INSPIRATION COLLIDE.**

**MATTHEW ELLINGSON**

DIRECTOR OF RESPONSE AND  
INTERNATIONAL PARTNERSHIPS





FOOD FOR THE HUNGRY  
**PARTNERS**

U.S. Agency for International Development (USAID)  
World Vision  
Department for International Development UK  
Canadian Foodgrains Bank  
Fédération Genevoise de Coopération (FEDERESO)  
Tearfund UK  
UN World Food Programme (UN WFP)  
U.S. Department of State  
UN Office for the Coordination of Humanitarian Affairs (OCHA)  
CARE USA  
Vitamin Angels  
UN Children's Fund (UNICEF)  
FEMSA - Embotelladora Central, Sociedad Anonima  
UN Food and Agriculture Organization (FAO)  
Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ)  
GmbH  
UN High Commissioner for Refugees (UNHCR)  
InterAction  
Integral Alliance  
P&G Children's Safe Drinking Water Program  
Stewardship Foundation  
Westwood Endowment, Inc.  
Biella Foundation  
Eleanor Crook Foundation  
Medical Teams International (MTI)  
Office of U.S. Foreign Disaster Assistance (OFDA)  
Thomas Kelley Foundation  
Roberto Clemente Foundation  
Accord Network

**AFFILIATES**

Food for the Hungry Canada  
Korean American Food for the Hungry International  
Food for the Hungry Switzerland  
Food for the Hungry United Kingdom



# FOOD FOR THE HUNGRY CHAMPIONS

Champions by Food for the Hungry (FH) is a collective of passionate athletes, fans, and influencers committed to ending extreme poverty. These Champions know what it's like to have the odds stacked against them, forced to dig deep. Becoming a champion isn't given, it's earned. And now, in partnership with FH, these champions have a proven and effective avenue to give back.

## HIGHLIGHTS

- In 2017, three of FH's MLB partners were awarded their teams' prestigious Roberto Clemente Award and nominated for the national award presented at the World Series
- Striking Out Poverty, FH's baseball arm, gained prominent media coverage through a feature on ESPN
- Roberto Clemente Jr. joined the FH team as an ambassador for Striking Out Poverty

## STATISTICS

**1 farming project in Haiti's southern peninsula helped farmers recover from the effects of Hurricane Matthew**



**100 households provided seeds, tools and training in Haiti**

**6,500 gained access to drinking water in the Dominican Republic**



**FH began working in 8 new Peruvian communities thanks to an NFL partner who provided the startup capital**

**1 baseball field built in the Dominican Republic**



**30,000 tree seedlings provided to school children to raise in Haiti**

**3 water projects completed in the Dominican Republic**



**1,027 families (4,036 people) in Peru (4,036 people) benefited from FH's new work in 8 communities**

## PARTNERS

**Dee Gordon**  
Seattle Mariners

**Adam Wainwright**  
St. Louis Cardinals

**Luke Weaver**  
St. Louis Cardinals

**Nick Ahmed**  
Arizona  
Diamondbacks

**Gregory Polanco**  
Pittsburgh Pirates

**Liam Hendriks**  
Oakland A's

**Chase Anderson**  
Milwaukee Brewers

**Rob Refsnyder**  
Cleveland Indians

**Hensley Meulens**  
San Francisco Giants

**Adam Richman**  
Man vs Food;  
Cooking Channel

**Antionietta Collins**  
ESPN

**Coty Sensabaugh**  
Pittsburgh Steelers

**Michael Thomas**  
Miami Dolphins

**Derrick Morgan**  
Tennessee Titans

**Jarvis Jenkins**  
Kansas City Chiefs

**Athletes Brand**

**Big League Impact**



# FINANCIAL REPORT

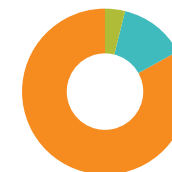
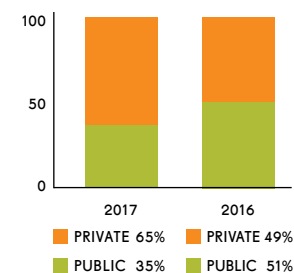
## CONSOLIDATED STATEMENT OF ACTIVITIES

YEAR ENDED SEPTEMBER 30, 2017

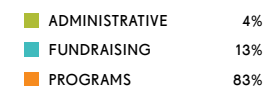
### HOW WERE MY GIFTS USED?

	Unrestricted	Temporarily Restricted	Permanently Restricted	TOTAL
<b>SUPPORT, REVENUE, AND OTHER</b>				
Cash contributions:				
Non-U.S. National Organizations*	\$ 279,229	\$ 3,332,105	\$ -	\$ 3,611,334
Other governments	-	9,049,684	-	9,049,684
Other cash contributions	4,113,449	54,403,330	-	58,516,779
U.S. government grants	29,719,792	-	-	29,719,792
Investment income	240,731	-	-	240,731
Change in value of annuities	(9,100)	-	-	(9,100)
Other income (loss)	672,343	-	-	672,343
Noncash support and revenue:				
U.S. government commodities donated for distribution	15,014,153	-	-	15,014,153
Other donated commodities	12,638,388	-	-	12,638,388
Net Assets released from restrictions	65,037,764	(65,037,764)	-	-
<b>TOTAL SUPPORT, REVENUE AND OTHER</b>	<b>127,706,749</b>	<b>1,747,355</b>	<b>-</b>	<b>129,454,104</b>
<b>EXPENSES</b>				
Program ministries:				
Direct relief and development activities	100,442,113	-	-	100,442,113
Grants and contracts to other organizations	1,450,880	-	-	1,450,880
	101,892,993	-	-	101,892,993
Supporting services:				
Fundraising	15,525,054	-	-	15,525,054
General and administrative	5,364,357	-	-	5,364,357
	20,889,411	-	-	20,889,411
<b>TOTAL EXPENSES</b>	<b>122,782,404</b>	<b>-</b>	<b>-</b>	<b>122,782,404</b>
CHANGE IN NET ASSETS	4,924,345	1,747,355	-	6,671,700
NET ASSETS, BEGINNING OF YEAR	3,911,434	10,263,255	500,000	14,674,689
<b>NET ASSETS, END OF YEAR</b>	<b>\$ 8,835,779</b>	<b>\$ 12,010,610</b>	<b>\$ 500,000</b>	<b>\$ 21,346,389</b>

### PRIVATE VS PUBLIC SUPPORT



### RESOURCES



### Evangelical Council for Financial Accountability

FH is a charter member of ECFA, following its strict accounting standards.



\*Global Alliance Affiliates: FH/Canada, FH/United Kingdom, FH/Switzerland and Korean American Food for the Hungry International.

Other Food for the Hungry partners, not consolidated in these statements, include Korea Food for the Hungry International (revenue: \$51.1 million U.S.) and Japan International Food for the Hungry (revenue: \$5.5 million U.S.).