



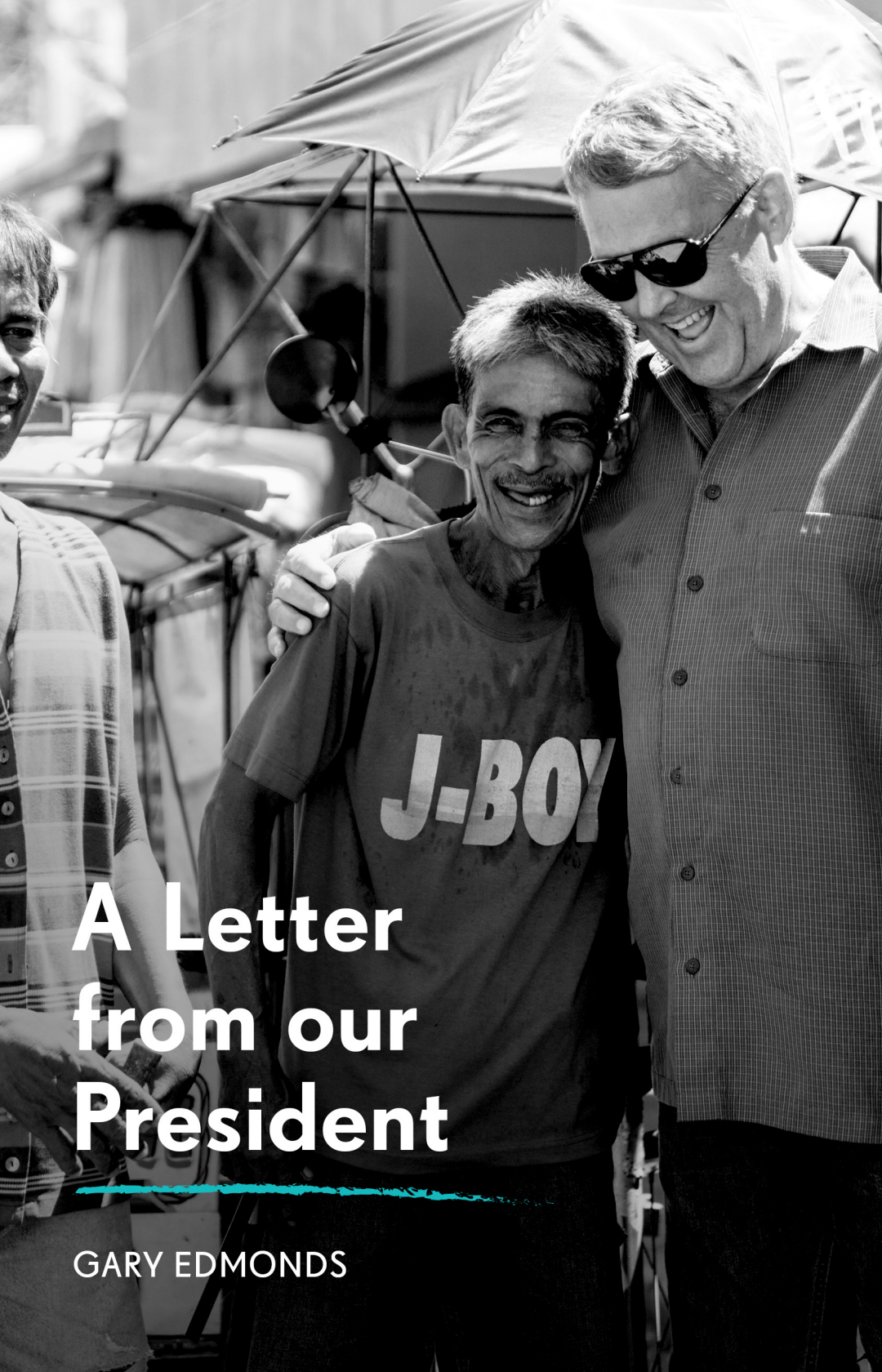
**FOOD FOR  
THE HUNGRY**

**'18**

**You made  
the difference.**



**FOOD FOR THE HUNGRY ANNUAL REPORT 2018**



# A Letter from our President

GARY EDMONDS

## In looking back on 2018...

I see how much change you've made possible in the hardest places around the globe through your partnership with Food for the Hungry (FH). I am in awe of the impact you've had on countless families and children. Thank you for your faithful support.

As you read this report, I hope you'll see — as I did — the many ways you've contributed to ending poverty in countries like Guatemala, Bangladesh, and Uganda.

Through your prayers, generous gifts, and God's grace, you've helped leaders and families work toward a sustainable, poverty-free future. Communities now live with renewed hope and vitality. That's because at FH, we plan our exit strategy when we enter a community. It is thrilling to see communities take control of their future.

We couldn't do this without the help of so many compassionate partners and friends, like you.

I'm also grateful for the new partnerships we have with more Christian artists — like music veteran TobyMac or American Idol star Mandisa. These inspiring leaders use their platform to appeal for sponsoring children. I look forward to welcoming more in 2019.

Another highlight of last year was the growth of the Children in Crisis fund. These small gifts of \$4 or \$5 have been key to providing emergency services and relief when disaster or violence strikes vulnerable communities.

In 2018, you stepped out in faith as together we follow Jesus. There has been a profound impact on the lives of the most vulnerable in over 20 countries. This year, we're reaching even further as we launch a new community transformation project in Vietnam.

From the growth in child sponsorships to helping launch a community transformation in a new country, your support is crucial to this work. And it's because of you that lives are changing in the hardest places all over the world.

Thank you for the lasting difference you made in 2018 — and for your continued support to end poverty, together.

May God bless you and keep you in 2019.

*Gary L. Edmonds*

PRESIDENT

## ABOUT US

We're moved and inspired by our Christian belief that every person has intrinsic value.

Yet, 783 million people worldwide still live on less than \$1.90 a day. That means about 1 out of 10 people globally are hungry for opportunity, starved for resources, and waiting for the chance to realize their God-given potential.

Food for the Hungry seeks to end ALL forms of human poverty by going to the hard places and walking with the world's most vulnerable people. We've been serving through purposeful relief and development for over four decades.

Our international staff are citizens of the countries they serve, in over 20 countries globally. We are not foreigners or outsiders offering a new way of life. We are sisters and brothers lifting the shared burden from the shoulders of our global family.

It's Not  
OK!

**WITH YOUR HELP, WE'RE COMMITTED TO  
END ALL FORMS OF HUMAN POVERTY.**

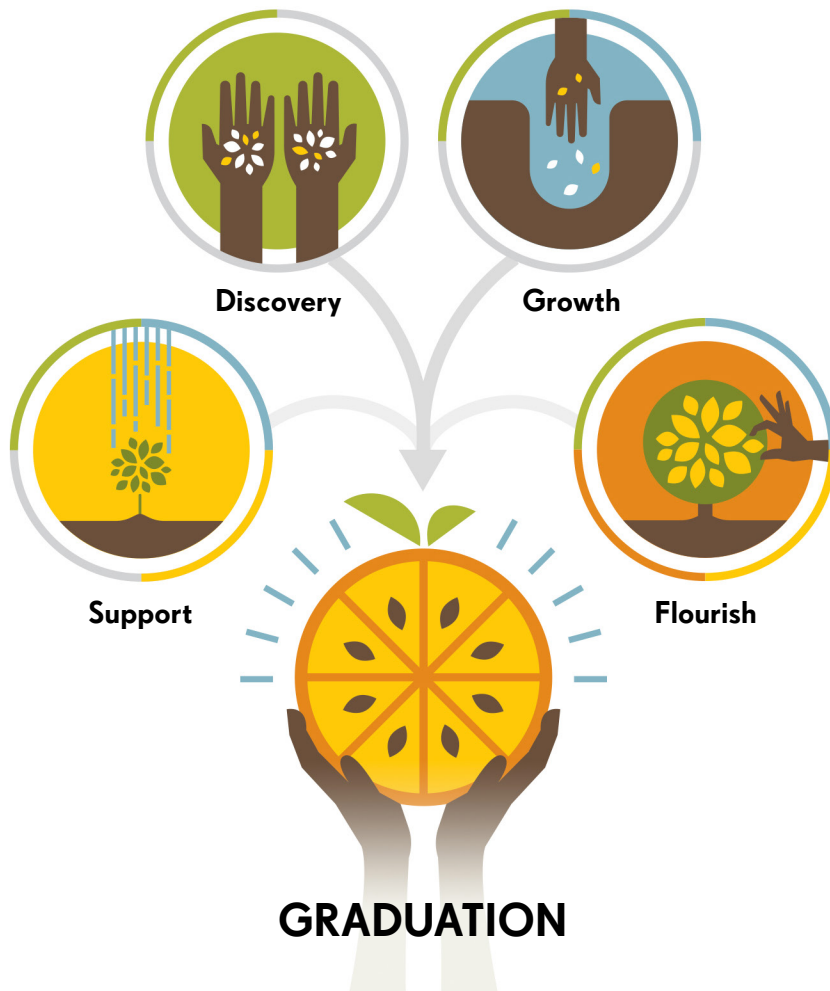


## OUR STRATEGY

Ending poverty requires more than just providing resources.

Through the generosity of our partners, we seek to end all forms of human poverty by facilitating engagement with local leaders.

We have four phases for community development that create a foundation for resilience and self-sufficiency so that in 10 to 12 years, they're able to thrive once we leave.



## PHASES OF DEVELOPMENT

### PHASE 1: DISCOVERY

When we enter a community, we start by listening to local community leaders and parents. This way, we learn the unique needs of their community — and how these needs impact the children.

### PHASE 2: GROWTH

Once we understand the challenges ahead, we work with community leaders and local governments to make a plan of action. This plan includes helping improve people's livelihoods, strengthening their educational system, and providing life-saving resources. We train teachers and community members to improve the lives of the children by putting the plan in place.

### PHASE 3: SUPPORT

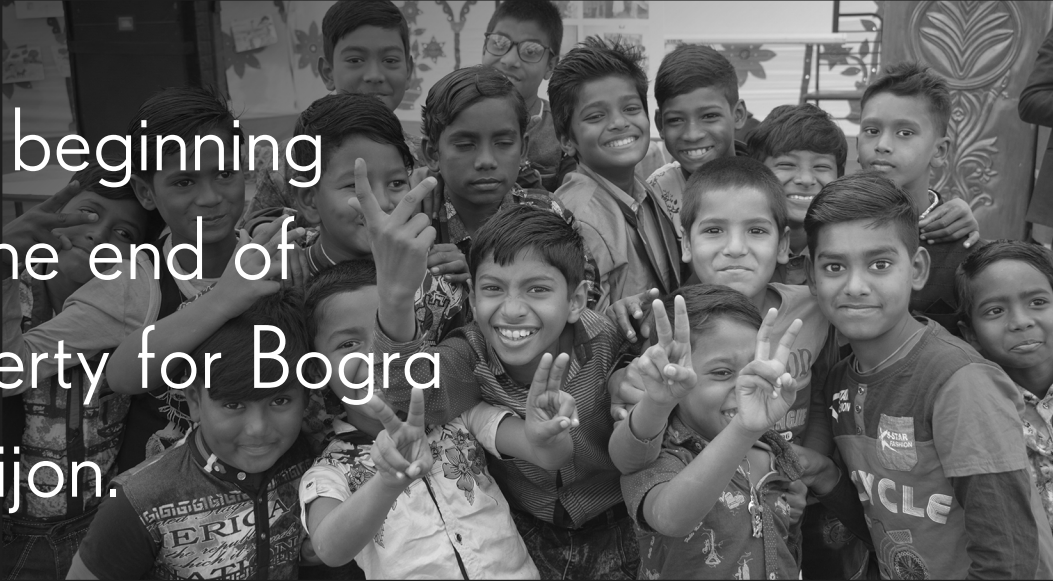
Throughout the process, FH mentors community members as they work on various projects. We assist directly where children are most affected. We walk with them as they tackle the community's biggest challenges in areas such as health, education, livelihoods, agriculture, spiritual development, and disaster readiness.

### PHASE 4: FLOURISH

We evaluate each program to see if children are flourishing through the new programs. We also consider if local leaders and community members have taken ownership of the process so they can continue the work when we're gone.

### GRADUATION

Now it's time to celebrate with a graduation! We leave the ongoing work in the capable hands of trained local leaders and community members.



The beginning  
of the end of  
poverty for Bogra  
Horijon.

## FOCUS ON CHILDREN

Children are the most prominent and vulnerable persons in the communities we serve, and they suffer more than other age groups from diseases and death. In fact, the best measure of the social, economic, and spiritual well-being of a community is how well its children are thriving.

We always walk alongside communities with a clear beginning and end in mind. That's why we work with local leaders from the very start.

So we began our work among the Bogra Horijon by getting to know their community leaders. By involving leaders from the beginning, they can own their transformation. But more than that, when we're gone, they can continue ending poverty in their community!

After listening to the needs of community leaders, we helped them create a community transformation plan to guide their poverty-ending activities and programs over the next 10 to 12 years.

## THAT'S WHY FH PROGRAMS CENTER THE COMMUNITY ON THE WELL-BEING AND DEVELOPMENT OF THEIR CHILDREN.

FH never steps in to replace mothers, fathers, or caregivers. We encourage and train local caregivers with a biblical, child-focused approach to developing their homes.

## Chand's Life Changed by FH Child Sponsorship

Chand's family lives in the city slum of the Horijon community of Bogra, Bangladesh. His parents work tirelessly as street cleaners, earning barely enough to buy food.

Like many children in his community, Chand had to stop attending school to go work with his father and help provide income. Not only did his family struggle financially, but because of their jobs, they were considered an "outcast class" and weren't allowed to visit the same establishments as others in his city. This discrimination battered Chand's self-esteem.



## **BUT WHEN CHAND BECAME A FOOD FOR THE HUNGRY SPONSORED CHILD, THINGS CHANGED FOR THE BETTER!**

Through the faithful support of an FH child sponsor, Chand was able to return to school. He received help for school supplies, tuition, computer training, and fees to take his exams. Chand also received positive encouragement from his sponsor and FH staff, as they worked to bring harmony between members of his community who previously looked down on his social class.

We are so happy to share that Chand is now attending college and is on track to graduate. He is the first child in his community to do so!

Thanks to child sponsorship, Chand received a new chance at life and is now helping other children pursue an education. His dream is to one day become a leader in his community or work in the government, to continue helping others escape poverty and live up to their God-given potential.

*Caption: Chand reading with and teaching younger children in his community.*

# EVALUATIONS IN 2018

We measure the results of our work in every community to show you how your generosity is making a difference. We also use these evaluations to learn what works and doesn't work in ending poverty. Here are some key measurements of how much impact you have had through Food for the Hungry.

## Change Agents Equipped Worldwide

Community members who organize and teach their neighbors poverty-ending habits.

97,840

## Community Leaders Equipped

Local leaders like school teachers and government officials.

16,410

## Church Leaders Equipped

Local pastors who work to address the physical and spiritual needs in their communities.

3,130

## Savings Group Leaders Equipped

Neighbors who pool their savings together and give out small loans to each other, like a bank.

18,873

## Cascade Group Leaders Equipped

Mothers who gather other community moms to teach them family health topics like hygiene, the importance of education, and keeping peace in the home.

28,619

## Farmer Leaders Equipped

Community farmers who are trained in more productive farming practices that provide better nutrition for the community and save the environment from harmful farming practices.

26,379

## Youth Peer Educators or Librarians Equipped

Young people trained to encourage their friends to go to school, teach their friends about health topics, and distribute books for reading.

4,429



YOU MADE THE  
DIFFERENCE

# Responding to the Unexpected

When natural disasters strike, people living in poverty suffer the most. In a crisis, what little they had is wiped out. These are the moments when they need outside help the most.

That's why your support in 2018 was critical to help get aid to the hardest places on earth during their darkest times.

## 2018 DISASTER RELIEF

17 Disasters responded to

11 Countries

1.5 million disaster relief beneficiaries

# Global Statistics

Percentage of staff who are from the country where they're working:

98.56%

# of global development beneficiaries:

3,089,293

# of communities served:

3,176

# of projects:

107

— Africa: 53

— Asia: 21

— LAC: 33



## PARTNERS

At Food for the Hungry, we're blessed to collaborate with a variety of people, businesses, and organizations. In 2018, this community grew in number, passion, and generosity like never before to end extreme poverty around the world.



- Teachers College, Columbia University
- Medical Teams International
- Westwood Endowment, Inc.
- Sedwick Charitable Foundation
- Biella Foundation
- Vista Hermosa Foundation
- Crossroads Foundation
- I.S. Wong Foundation
- Health-e Pro
- Accord Network
- Food and Agriculture Organization of the United Nations (FAO)
- United Nations World Food Programme (WFP)
- United States Department of State, Bureau of Population, Refugees, and Migration (PRM)
- Vitamin Angels
- Free Wheelchair Mission
- World Vision, Inc.
- Polish Medical Mission
- Korea International Cooperation Agency (KOICA)

### AFFILIATES & PARTNERS

- Food for the Hungry Canada
- Korean American Food for the Hungry International
- Food for the Hungry Switzerland
- Food for the Hungry United Kingdom
- Korea Food for the Hungry International
- Japan International Food for the Hungry

# Child Sponsorship

Child sponsorship brings hope and change to a child's life and community. Which is why we're excited to share that in 2018 more partners like you have committed to child sponsorship!

Through your faithful commitment, Food for the Hungry has been able to provide food, a better education, clean water, and medical treatment to these children's communities.

## CHILDREN SPONSORED THROUGH FOOD FOR THE HUNGRY

— 134,369 children

— 17 countries

— 3 continents

## CHILDREN WAITING FOR A SPONSOR

— 77,000

## NEW SPONSORSHIPS IN 2018

— 41,448



## CHAMPIONS

Champions by Food for the Hungry is a collective of passionate athletes, fans, and influencers committed to ending extreme poverty. These Champions — like Defensive Lineman Jarvis Jenkins of the Kansas City Chiefs or Second Baseman Dee Gordon of the Seattle Mariners — know what it's like to have the odds stacked against them.

Becoming a champion isn't given, it's earned. And now, in partnership with FH, these champions have a proven and effective avenue to give back.

## HIGHLIGHTS

- In 2018, FH partnered with Big League Impact ([bigleagueimpact.org](http://bigleagueimpact.org)) to raise over \$200,000 with 10 MLB players. This partnership funded multiple projects in the Dominican Republic and provided relief supplies to Syrian refugees in the Middle East.
- In 2018, Champions welcomed 10 new player partners, 5 NFL athletes and 5 MLB players.
- As of November 2018, Champions has over 30 pro athlete partners committed to ending poverty worldwide with Food for the Hungry.



## Impact

- 6 communities in the Dominican Republic will be empowered by a cacao farming project in Mamá Tingo. Local farmers will be trained in growing high-yield cacao farms and connected to export commerce opportunities.
- 450 Syrian refugee families received 3 months supply of milk and diapers
- 5 baseball fields funded and built in the Dominican Republic
- 5 water projects completed in the Dominican Republic



## TRANSFORMATIONAL PARTNERSHIPS

Some of Food for the Hungry's most faithful partners are individuals and organizations who have come alongside specific communities to help them overcome poverty. Their passionate giving is received in numerous ways, sometimes by having their gifts matched by their employer. All gifts help transform communities in poverty — and they profoundly impact the donors themselves and their families.

### CHURCHES

Through annual team visits, small group fundraisers, special offerings, and even child sponsorship promotions, churches help impact the visible, as well as the invisible, in the lives of the most vulnerable.

### INDIVIDUALS

Through multi-year commitments, donors have recognized the long-term benefits of investing resources to promote and support sustainability.

## PLANNED GIVING AND LEGACY

Ending poverty is a call from God for every generation. Since 1971, we've been inspired by donors who are building a legacy for their families and the world through planned giving. With something as simple as adding a few sentences to their will to include Food for the Hungry as a beneficiary, donors provide for both their families and for the most vulnerable. A growing number of partners are finding creative ways to help end poverty by donating asset-based gifts, like IRA Charitable Rollovers, appreciated stock, real estate, or by giving through their Donor Advised Funds.

These transformational gifts and the unique partnerships they sustain, are helping to graduate communities from poverty around the world today and for generations to come.

# Our Leadership

## GLOBAL LEADERSHIP

**JULIO ARAMAYO** — REGIONAL DIRECTOR, LATIN AMERICA & THE CARIBBEAN

**TIM DANZ** — REGIONAL DIRECTOR, ASIA

**SCOTT LOUT** — REGIONAL DIRECTOR, AFRICA

**LEENA HILL** — DEPUTY DIRECTOR, INTERNATIONAL OPERATIONS

**MITZI HANOLD** — SR. DIRECTOR, PROGRAM QUALITY & DESIGN

**SHEP OWEN** — SR. DIRECTOR, RELIEF & HUMANITARIAN AFFAIRS

**ANTHONY KOOMSON** — SR. DIRECTOR, GLOBAL PUBLIC RESOURCES

**RYAN SMEDES** — SR. DIRECTOR, MEASUREMENT, EVALUATION, & LEARNING

**VICTOR CORTEZ** — SR. DIRECTOR, LEADERSHIP DEVELOPMENT

**RHAE BUCKLEY** — SR. DIRECTOR, GLOBAL HR

**RYAN BROWN** — SR. DIRECTOR, RESPONDER OPERATIONS

**JEREMY REIS** — SR. DIRECTOR, MARKETING

**BRENDA LONG** — SR. DIRECTOR, OPERATIONS

## EXECUTIVE LEADERSHIP

**GARY EDMONDS** — PRESIDENT

**KEITH COWAN** — CHIEF FINANCIAL OFFICER

**BEN GREENE** — CHIEF DEVELOPMENT OFFICER, PRIVATE RESOURCE DEVELOPMENT

**ED HATCH** — CHIEF OPERATIONS OFFICER

**PETER HOWARD** — CHIEF INTERNATIONAL OPERATIONS OFFICER

**MARIA MCCULLEY** — CHIEF PUBLIC DEVELOPMENT & STRATEGIC RESOURCES OFFICER

**LUIS NODA** — VICE PRESIDENT, TRANSFORMATIONAL ENGAGEMENT

## BOARD OF DIRECTORS

**FRANÇOISE ANDRÉ** — SECRETARY, SWITZERLAND

**STEVE CORBETT** — BOARD MEMBER, USA

**JEANIE DASSOW** — BOARD MEMBER, USA

**PAUL GRAVES** — BOARD MEMBER, UK

**ALAN HOLMER** — BOARD MEMBER, USA

**LARRY JONES** — CHAIR, USA

**DONNAH KAMASHAZI** — BOARD MEMBER, RWANDA

**KIM MIZUNO** — BOARD MEMBER, USA

**PETER MOGAN** — VICE-CHAIR, CANADA

# FINANCIAL REPORT

CONSOLIDATED STATEMENT OF ACTIVITIES

YEAR ENDED SEPTEMBER 30, 2018

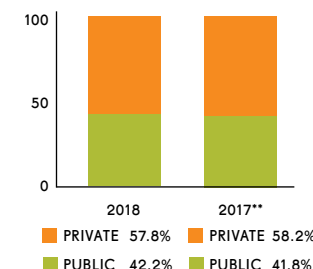
	Unrestricted	Temporarily Restricted	Permanently Restricted	TOTAL
<b>SUPPORT, REVENUE, AND OTHER</b>				
Cash contributions:				
Non-U.S. National Organizations*	\$ 350,036	\$ 3,889,415	\$ -	\$ 4,239,451
Other governments	-	9,155,413	-	9,155,413
Other cash contributions	3,274,415	62,671,239	-	65,945,654
U.S. government grants	42,253,431	-	-	42,253,431
Investment income	36,661	187,603	-	224,264
Change in value of annuities	77,438	-	-	77,438
Other income	329,122	-	-	329,122
Noncash support and revenue:				
U.S. government commodities donated for distribution	9,053,225	-	-	9,053,225
Other donated commodities	9,968,340	2,747,666	-	12,716,006
Net Assets released from restrictions	76,695,031	(76,695,031)	-	-
<b>TOTAL SUPPORT, REVENUE AND OTHER</b>	<b>142,037,699</b>	<b>1,956,305</b>	<b>-</b>	<b>143,994,004</b>
<b>EXPENSES</b>				
Program ministries:				
Direct relief and development activities	111,309,911	-	-	111,309,911
Grants and contracts to other organizations	3,369,348	-	-	3,369,348
	114,679,259	-	-	114,679,259
Supporting services:				
Fundraising	19,655,790	-	-	19,655,790
General and administrative	6,606,978	-	-	6,606,978
	26,262,768	-	-	26,262,768
<b>TOTAL EXPENSES</b>	<b>140,942,027</b>	<b>-</b>	<b>-</b>	<b>140,942,027</b>
Change in Net Assets Before Foreign Currency Translation	1,095,672	1,956,305	-	3,051,977
Foreign Currency Translation Adjustments	(53,794)	-	-	(53,794)
<b>CHANGE IN NET ASSETS</b>	<b>1,041,878</b>	<b>1,956,305</b>	<b>-</b>	<b>2,998,183</b>
<b>NET ASSETS, BEGINNING OF YEAR</b>	<b>8,835,779</b>	<b>12,010,610</b>	<b>500,000</b>	<b>21,346,389</b>
<b>NET ASSETS, END OF YEAR</b>	<b>\$ 9,877,657</b>	<b>\$ 13,966,915</b>	<b>\$ 500,000</b>	<b>\$ 24,344,572</b>

\*includes support from affiliated National Organizations: FH/Canada, FH/United Kingdom, FH/Switzerland and Korean American Food for the Hungry International.

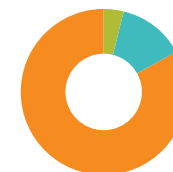
Other Food for the Hungry partners, not consolidated in these statements, include Korea Food for the Hungry International (revenue: 61.9 million USD) and Japan International Food for the Hungry (revenue: 5.9 million USD).

## HOW WERE MY GIFTS USED?

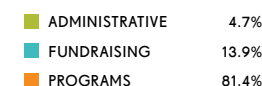
### PRIVATE VS PUBLIC SUPPORT



\*\*Figures updated to include "Other Government" contributions in 2017.



## RESOURCES



## Evangelical Council for Financial Accountability

FH is a charter member of ECFA, following its strict accounting standards.





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